



Jefferies Virtual Business Aviation Summit

June 5, 2025

Jefferies Business Aviation Summit June 2025

1. Introduction to WINGX and JETNET Group
2. Business jet demand since Trump 2.0
3. Key Watch Areas going forward
4. Drivers of Regional Demand
5. Hours per Aircraft / Fleet Operators / OEM backlogs
6. US international (neg) vs domestic (pos) bizjet trends YTD.
7. Composition of domestic/international travel in 2025 vs pre-Covid
8. Ukraine war impact on European bizjet demand / similar geopolitical impact
9. China prospects, signs of opening, beneficiaries?
10. Top airports YTD & ranking
11. Top operators YTD & ranking
12. Top operators YTD and competition for market share
13. Top segments YTD compared to pre-Covid
12. Top 10 aircraft types YTD compared to pre-Covid
14. In terms of newer models, Cessna Longitude vs Praetors?
15. Ultra-heavy jet market: can market support 10X, G700, and G800 as well as the Global 8000? Is G700 taking share from Global 7500?
16. Lastly, can you provide us with three key takeaways you would like investors to walk away with?

Introduction to WINGX and JETNET Group

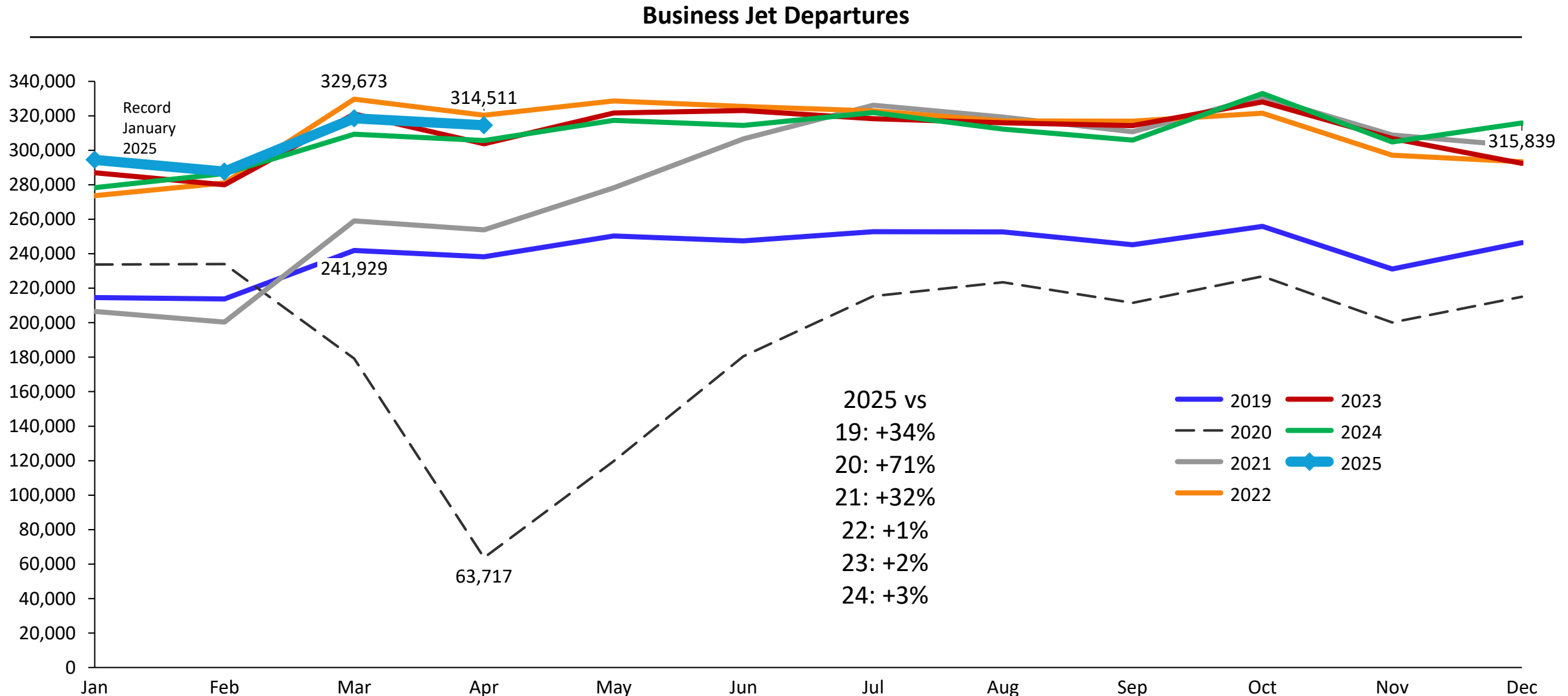
WINGX is a key part of JETNET Group strategy to provide actionable intelligence across all aviation sectors

JETNET					
Aerodex	with VALUES Marketplace	ADS-B Exchange Acquired Jan. 2023	iQ	WINGX Acquired May 2023	Jettrack Acquired Apr. 2023
Aircraft Details, Usage, and Contact Information	<u>Aerodex Plus</u> : Current Listings, Valuations, Market Intel, and Historical Pricing*	Real-time Positions of All Aircraft Types Globally	Forecasting, Market Sentiment Surveys, Trends, and Reports	Visualization of Aviation Data for all Business Aviation Flights and Ground Locations	Business Jet Activity and Corporate Strategy Insights
Target Industries					
Ideal for OEMs, FBOs, MROs, Charters, Operators, and Airport Ops	Ideal for Dealers, Brokers, Investors, Financiers and Insurers	Ideal for Fleet Operators, Airport Ops, Government & Military, Safety Admins, and Fee Collections Orgs	Ideal for OEMs, Investors, and Businesses Making Large Capital Investments	Ideal for OEMs, MROs, FBOs, Fuel Providers, Investors, and Airport Ops	Ideal for Institutional Investors
Key Data Types and Derivatives					
Owner / Operator Contact Database	<u>All of Aerodex, Plus:</u>	Live Flight Positioning (< 500ms)	Aviation-Curated Economic Analysis	BI Visualizations	Flight Tracking
100+ Static Aircraft Datapoints	Transactions & Valuations	Terrestrial ADS-B	Sentiment Analysis	FAA Flight Event Data	Real-Time Notifications
50+ Dynamic Aircraft Datapoints	Market Intelligence	MLAT ("multilateration")	10+ Years of Historical Trends	<u>EuroControl Flight Event Data</u>	Corporate Activity Prediction
Transaction Events	Listings / Prospecting*	Historical Path Reconstruction	Owner & Operator Surveys	Operator Activity	Indices Watchlists
Utilization*, Air Frame Total Time & Engine Total Time	Estimated, Residual, and Maintenance Values*	Map Layers	Aircraft Production and Transaction Forecasting	Competitor Benchmarking	Sector Segmentation



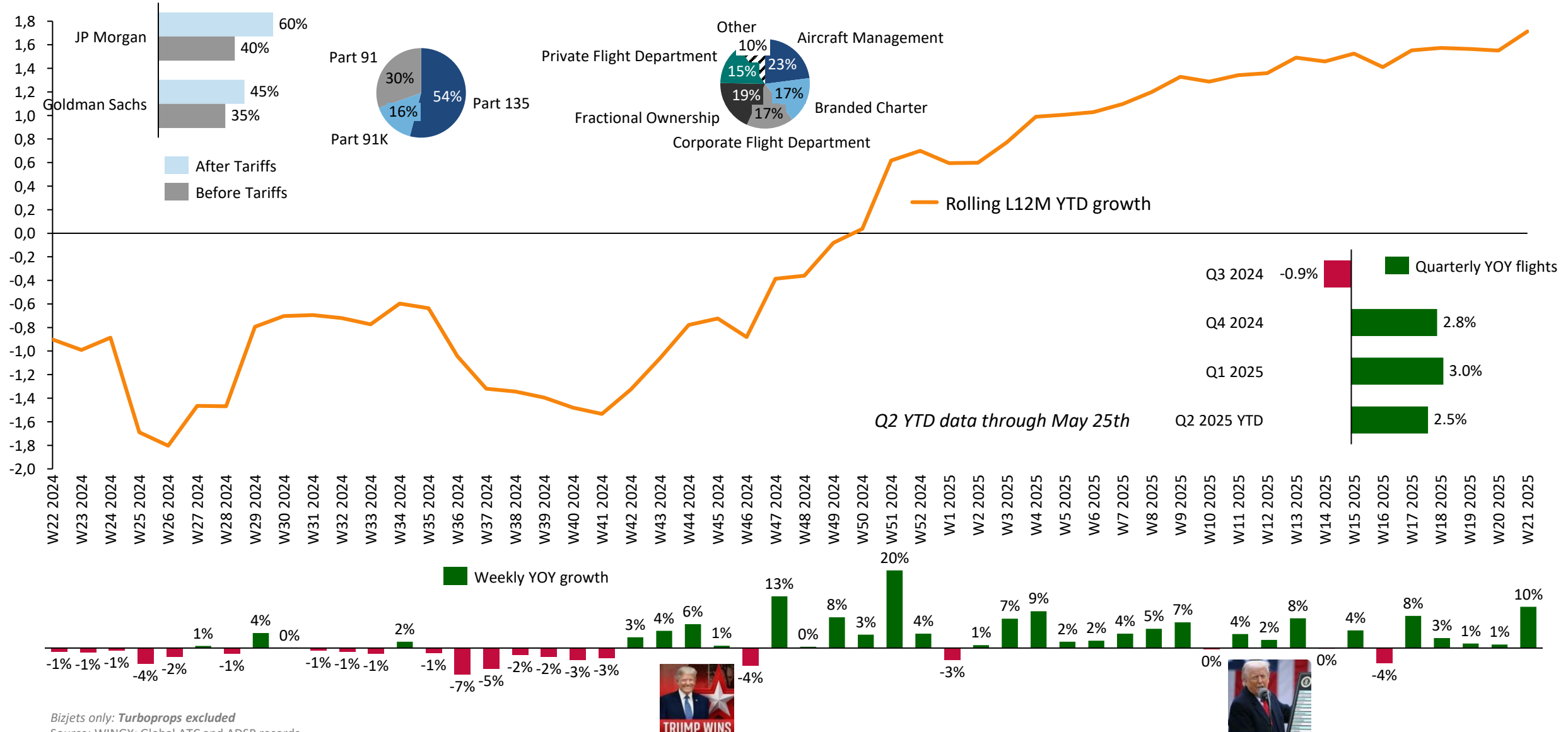
Global Business Jet monthly departures in 2019-2025

Post pandemic gains sustained, with 2023-2024 plateau then demand resurgent from late 2024



Tracking week-week trends in bizjet/month LTM trend & YOY weekly

In the last 6 months, sugar rush from Trump 2.0, so far undimmed at global level by tariff impact



Signs of tariff impact? Where we are watching

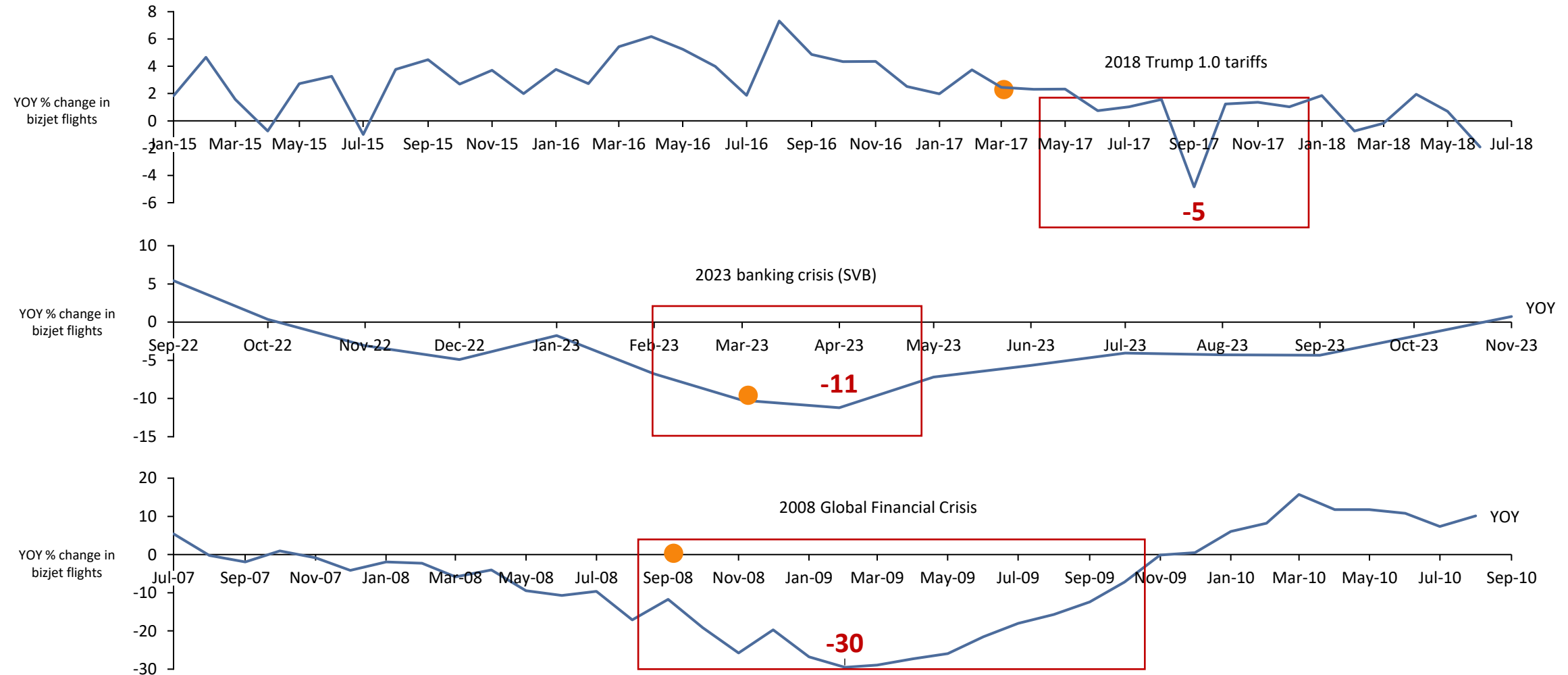
Germany and Canada slowing, Corporate demand slow. Fractional still strong. Weaker growth in Small Jet.

1.4% more flights in
post-7 than pre-7
(despite Easter)

Post-7 in US has
stronger YOY trend
than Pre-7 (despite
Easter)

	Post vs Pre	Pre YOY	Post YOY	Post vs Pre	Comment on Post vs Pre activity comp	Comment on Post vs Pre comp YOY
Global bizjet sectors	1.4%	3.4%	3.3%	-0.1%	Post is busier	slightly less YOY growth, still solid
US bizjet sectors	0.5%	3.3%	4.1%	0.8%	slightly busier	slightly more solid growth
Europe bizjet sectors	17.5%	0.2%	-1.0%	-1.2%	much busier	from flat to declining
Germany bizjet sectors	7.7%	-3.3%	-8.0%	-4.7%	much busier	clearly deteriorating
Mexico to US bizjet sectors	-15.1%	-3.6%	7.4%	11.0%	big decline	better YOY, was declining, now growing
Canada to US bizjet sectors	2.3%	2.1%	-2.1%	-4.2%	slightly busier	was growing, now declining
Corporate flight department	1.3%	-9.1%	-8.6%	0.5%	slightly busier	similar deteriorating trend
Branded Charter	3.6%	3.7%	4.2%	0.5%	busier	slightly improving on solid growth
Private	-1.3%	6.2%	3.5%	-2.6%	slightly down	still growth but tapering
Management	-0.2%	-3.5%	-5.4%	-1.9%	slightly down	accelerating decline
Fractional	1.2%	10.1%	9.6%	-0.6%	slightly down	still strong growth, slightly down
Large Jet = ULR, HJ	-0.9%	4.9%	5.8%	0.9%	slightly down	still strong growth, slightly up
Medium Jet = SMJ, MJ	0.9%	4.4%	4.0%	-0.4%	slightly up	still strong growth, slightly down
Small Jet = ELJ, LJ, SLJ, VLJ	3.2%	1.8%	2.0%	0.2%	busier	slightly improving on modest growth
Part 135	0.6%	1.4%	-2.8%	-4.2%	faster decline	was slightly increasing, now clearly decreasing
Part 91	2.1%	2.1%	5.5%	3.4%	slightly busier	still solid growth, slightly stronger
Part 91K	1.2%	10.1%	9.6%	-0.6%	slightly busier	slightly less growth, still substantial

Demand sustainability: lagged effect of previous exogenous shocks on US bizjet



Bizjets only: *Turboprops excluded*; data through Apr-25

Charter = AOC flights (also Part 135)

Source: WINGX; Global ATC and ADSB records

Big picture Headwinds and Tailwinds in next 12M

Industry trends positive, macro negative...uncertainty across industry, trade, macro, geopolitical

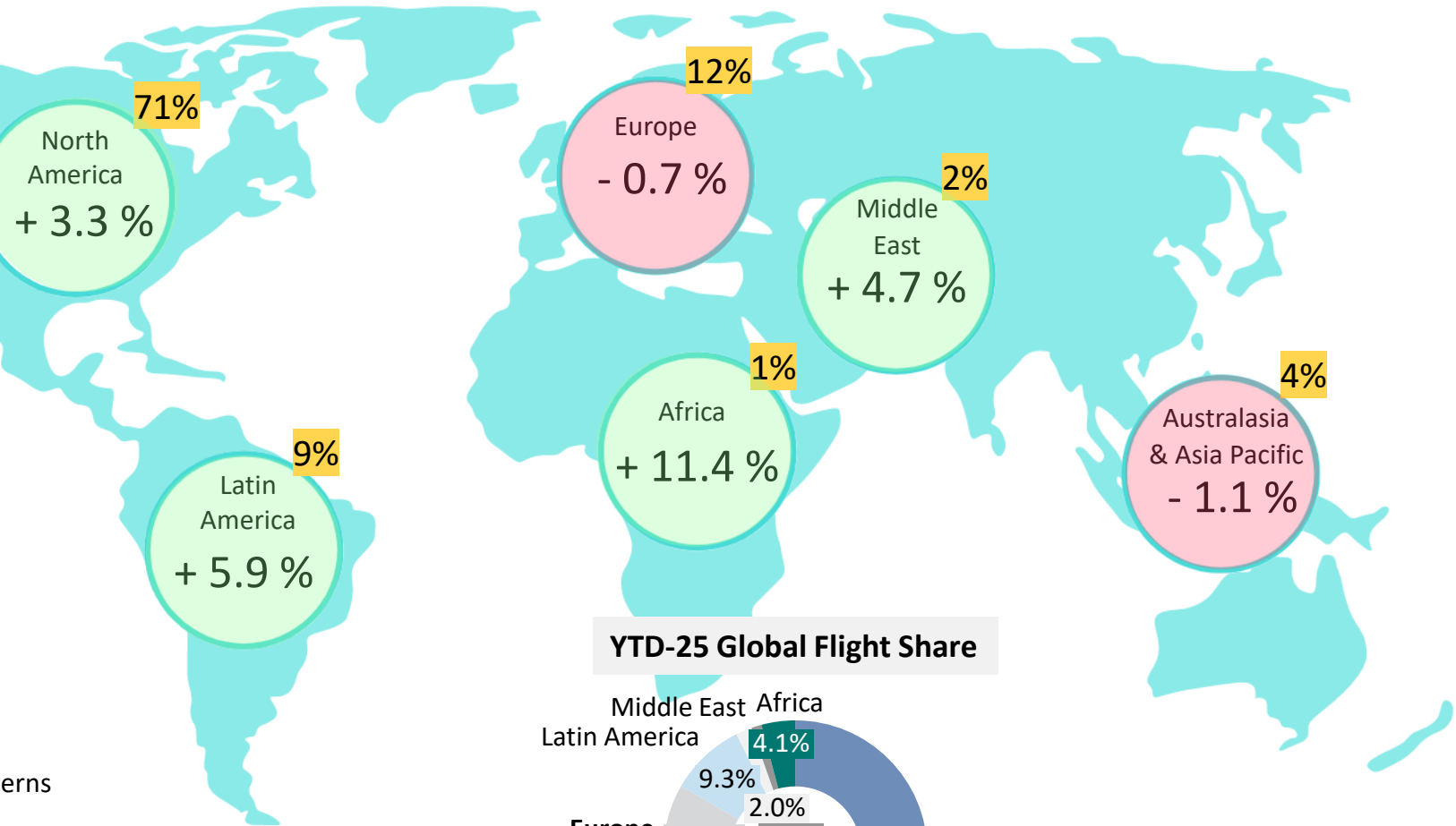
Key Factors	Trends & Insights last 2-3Y	Next 12M outlook	Significance	Direction
Customer Behavioural factors	The industry has retained bizav newcomers attracted by convenience & protection during Covid pandemic.	Some erosion (cost, also <health concern), but other elevated risks (security, cyber) likely to increase influx of newcomers to bizav.	Newcomers	
Macro stability & Economic growth	Black Swan events – Pandemic, Ukraine, Gaza – have raised geo-political risks and destabilized economic conditions.	Unpredictable and volatile, with tariffs symptomatic of broader geopolitical realignment, slower growth or recession likely.	Interest rates	
Airline services	Slow and partial recovery in airline services & connectivity was key factor in bringing new users to bizav since pandemic.	Airline rebuild is cautious and will not restore reach and consistency, provides opportunity for provision of non-scheduled options.	Premium cabin	
Ultra Wealth Creation	Pandemic period accelerated 10Y phase of wealth creation, abetted by easy money, emerging markets and strong equity markets.	Equity market corrections directly impacting bizjet demand, QE era over, inflation concerns, although AI could renew growth	Stock market	
Regulation, Taxes, and Optics	Bizav recovered from post-GFC toxic image during pandemic but then exposed to accentuating climate critique.	At least in the US, favourable Trump treatment may relieve climate optics. But corporate ownership getting more toxic.	Luxury taxes	
Supply chains	Double whammy from lockdowns then Ukraine war, raising costs and complexity across aircraft production, ops and MRO.	Trump tariffs significantly deepen supply chain challenges, may reorder in long term but short term lots of disruption & cost.	Operating costs	

Regional demand and underlying drivers/constraints

Demand variance across North America, Latin America, Europe, Asia, Middle East

% = share of global sectors flown

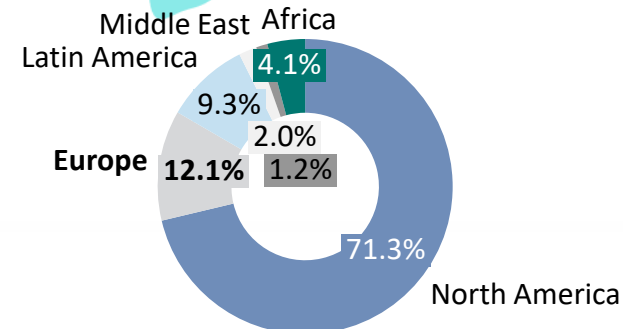
Activity Trends YTD 2025



Quick references:

- North America: Trump bump (tax cuts)
- Europe: sclerotic economy, bizav optics
- Middle East: Saudi opening vs conflict concerns
- Africa: mining and tourism hubs
- Asia: geopolitical and tariff concerns
- Latin America: fleet upgrades, economy resilient

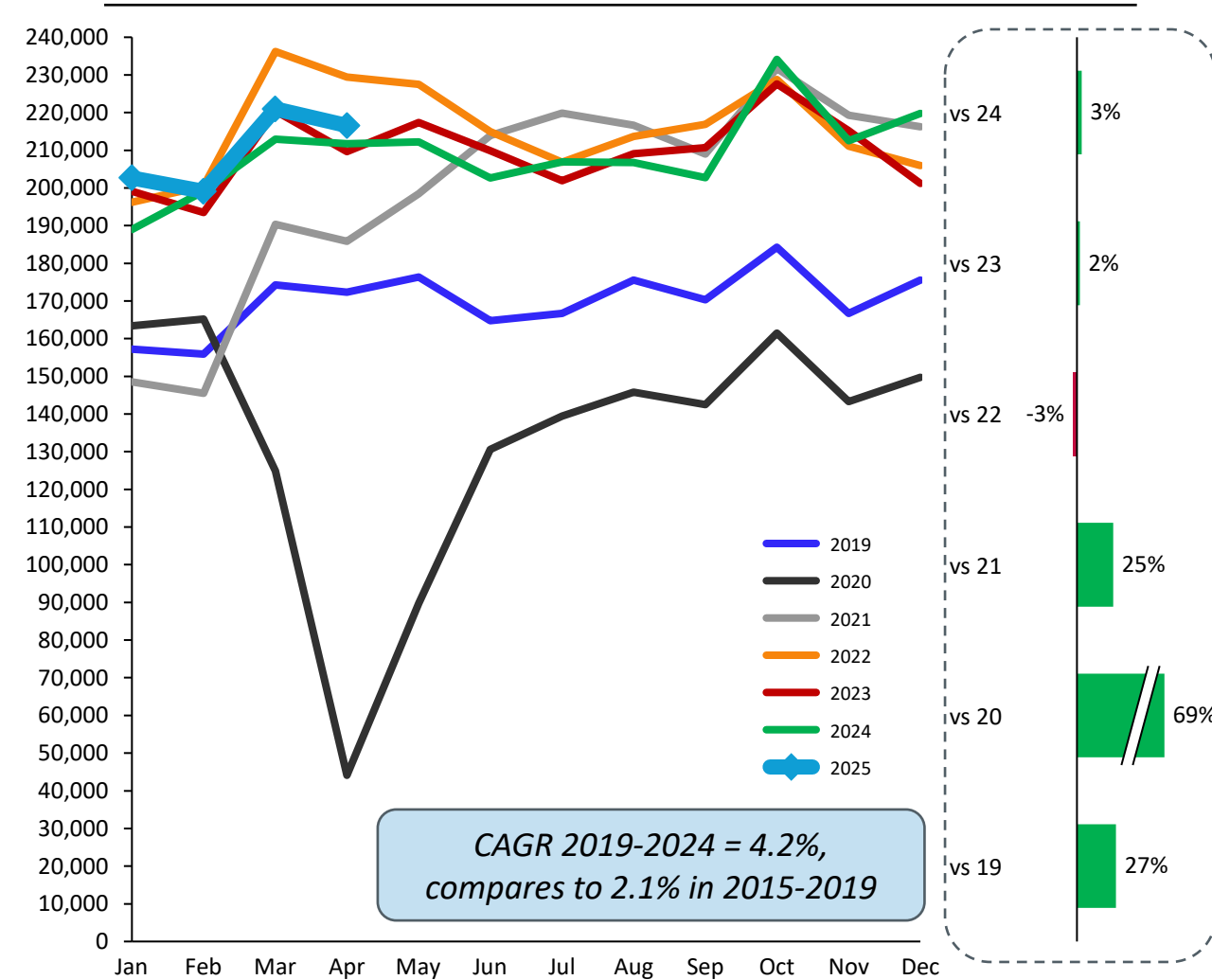
YTD-25 Global Flight Share



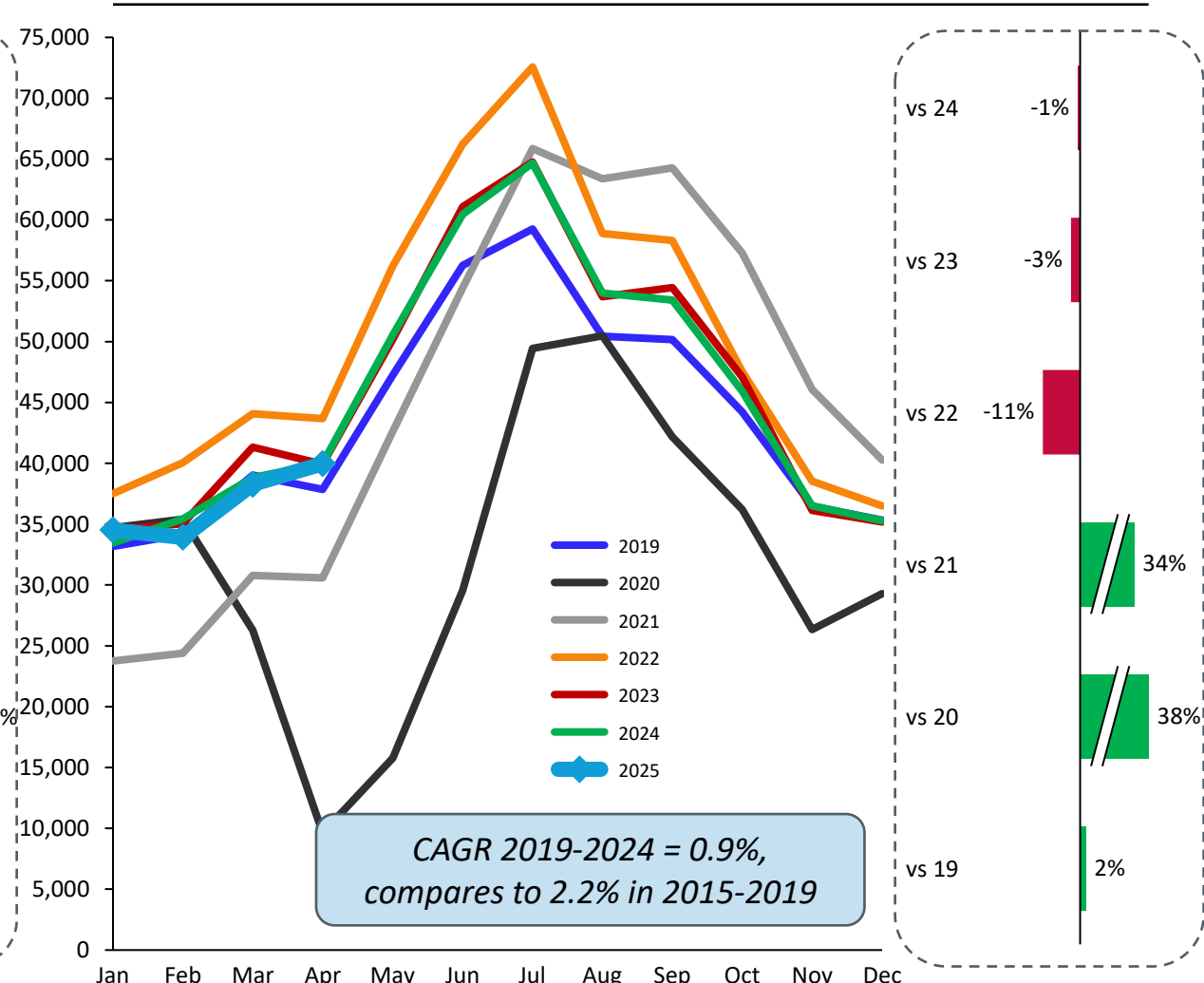
Comparing the US and Europe

Big difference in comparative resurgence since pandemic (market maturity & contrast in economic recovery)

Business Jet Departures US

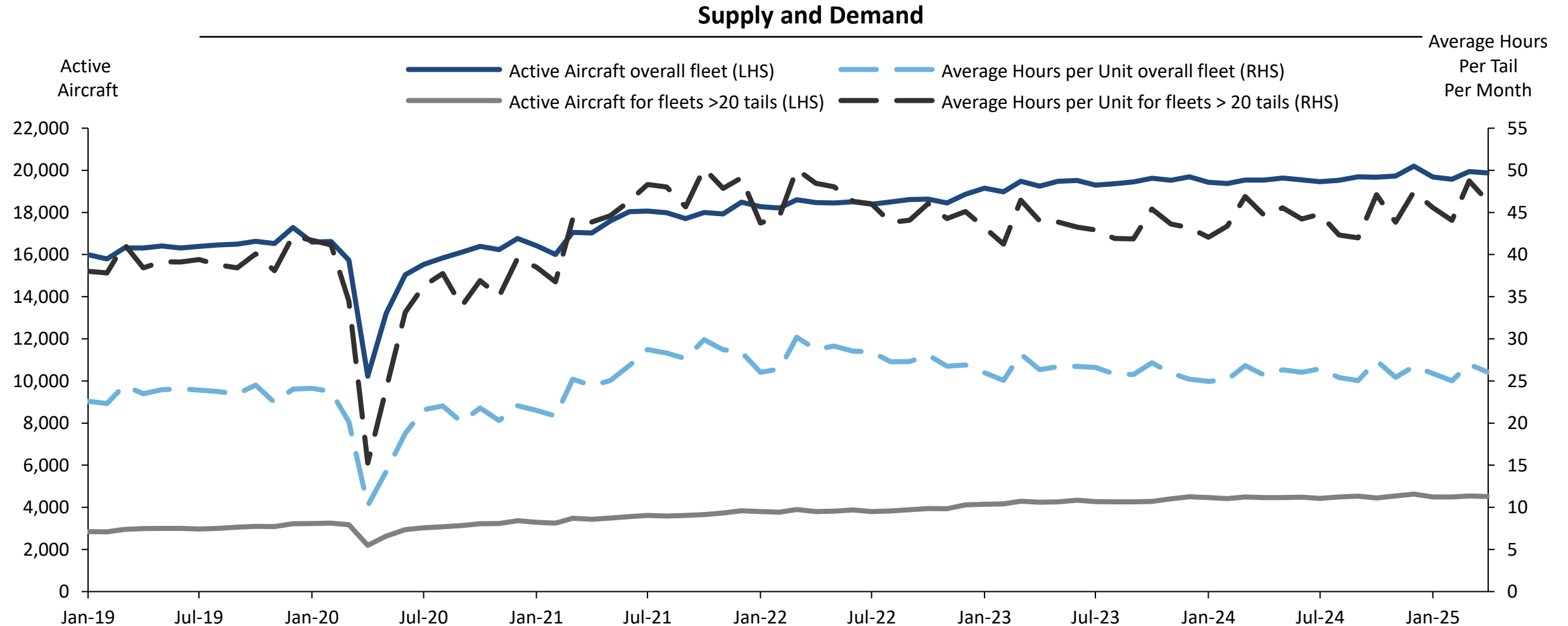


Business Jet Departures Europe



Aircraft Utilisation (hours per aircraft)

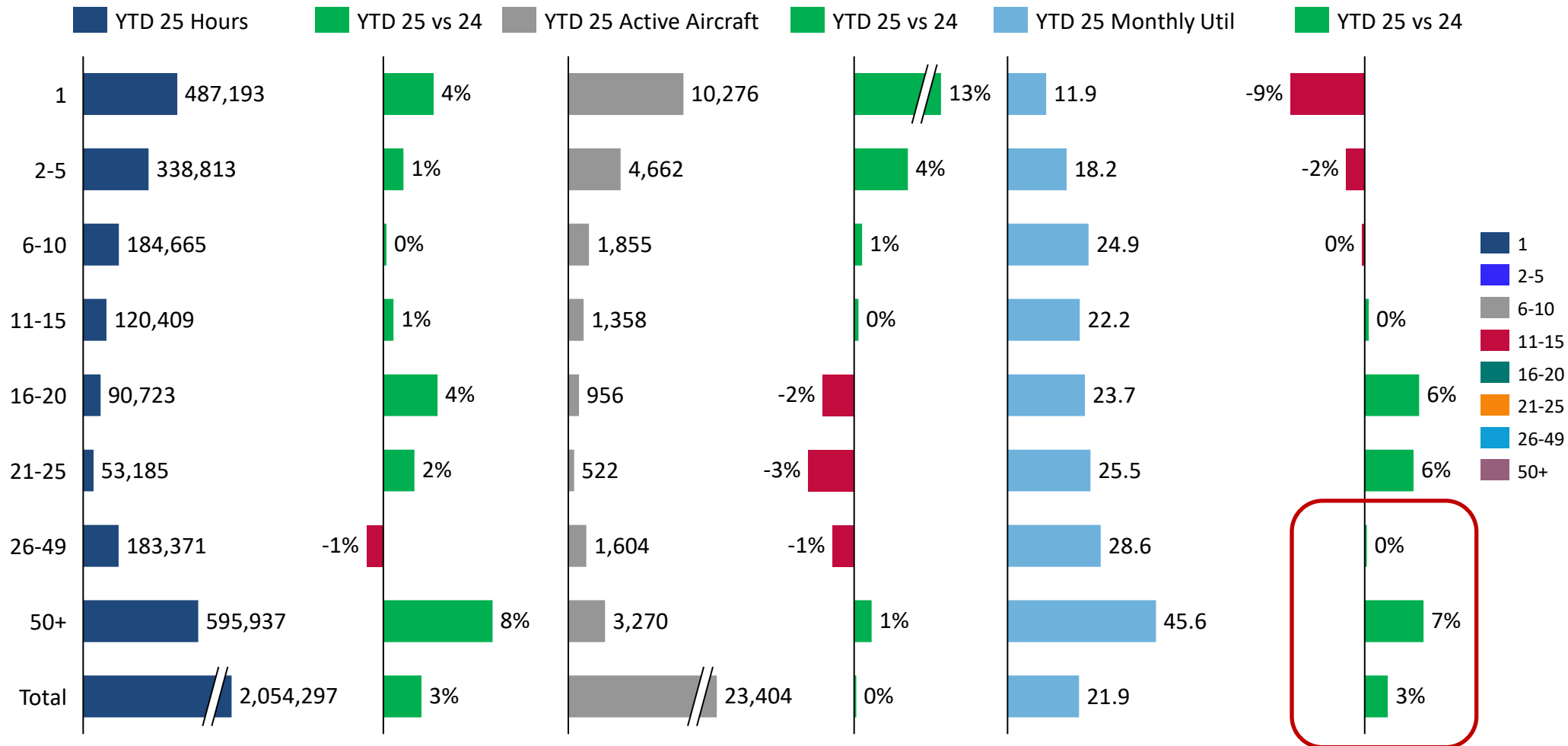
Utilisation is +15% overall, +22% for fleet operators (20 ac); the fleet operator fleet is 58% bigger than in 2019



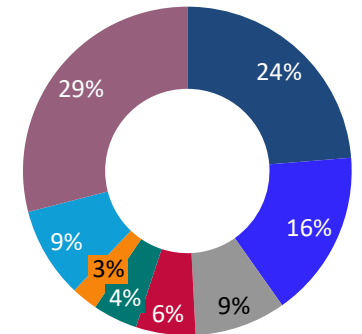
Aircraft Utilisation by fleet size

Shift in preference towards fleet operators, 22% of the fleet, 41% of flight hour activity. Could be associated with long wait times for new?

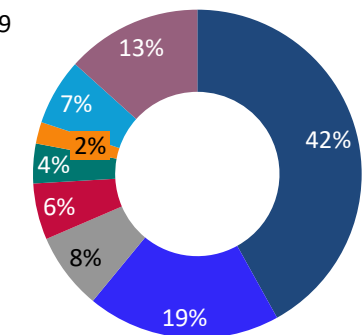
Global Bizjet Trend in bizjet activity by fleet size



Share of hours



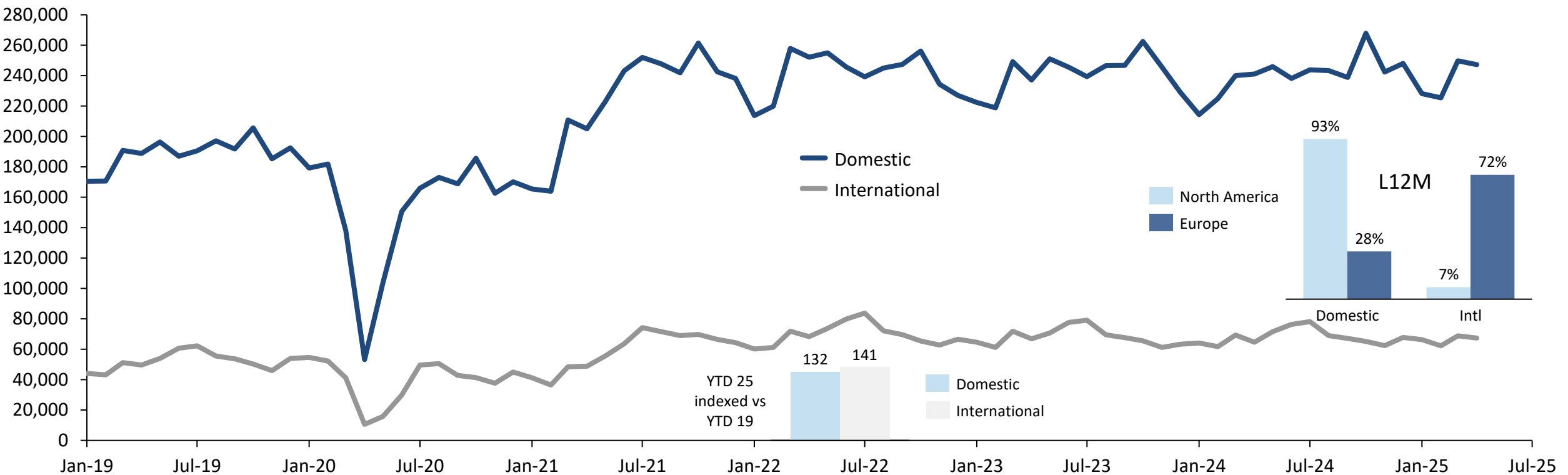
Share of bizjets



Global activity - International vs Domestic Travel

International sectors growth faster than domestic compared to YTD 2019, but domestic activity stronger in 2025

Global Business Jet Departures

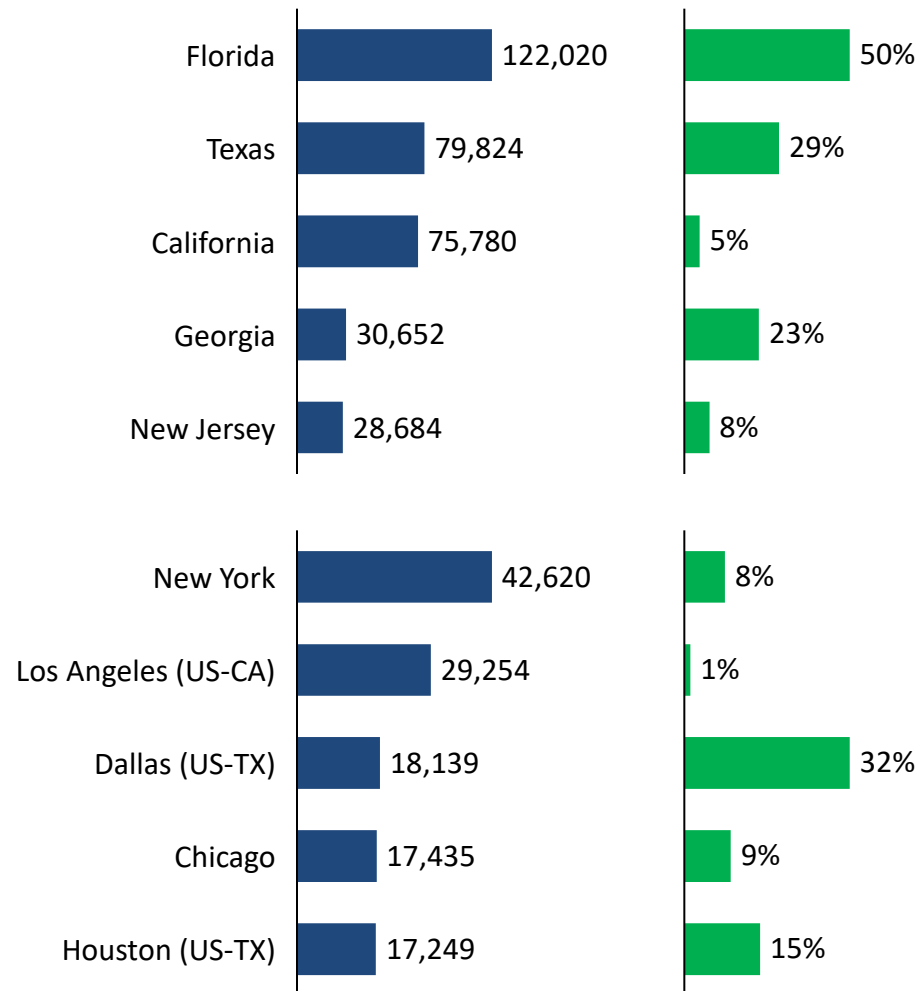


Global Departures							Indexed to 2019						CAGR			YoY		Share			
	2019	2020	2021	2022	2023	2024	2025 YTD	2019	2020	2021	2022	2023	2024	2025 YTD	'19-'24	'23-'24	YTD 25 vs YTD 24	2019	2023	L12M	Δ
Domestic	2,266,489	1,832,578	2,694,393	2,892,837	2,893,736	2,888,362	950,510	100	81	119	128	128	127	132	5.0%	(0.2%)	3.3%	78.4%	77.9%	78.0%	(0.4%)
International	624,049	470,962	709,172	835,084	818,975	817,047	264,688	100	75	114	134	131	131	141	5.5%	(0.2%)	1.9%	21.6%	22.1%	22.0%	0.4%
Total	2,890,538	2,303,540	3,403,565	3,727,921	3,712,711	3,705,409	1,215,198	100	80	118	129	128	128	134	5.1%	(0.2%)	3.0%	100.0%	100.0%	100.0%	-

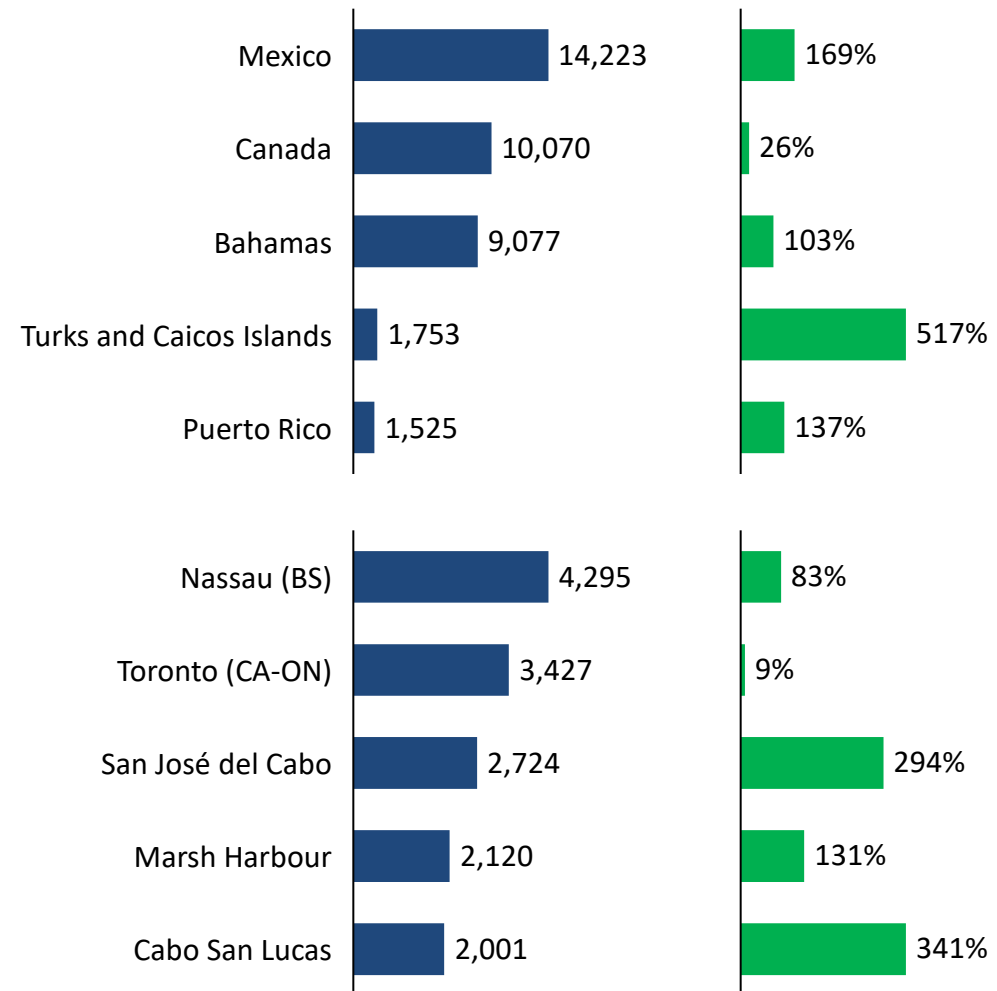
International vs Domestic Travel within and from the US

Varying trends in bizjet domestic and international sectors 2025 vs 2019

US Domestic Sectors (trend vs YTD 19)



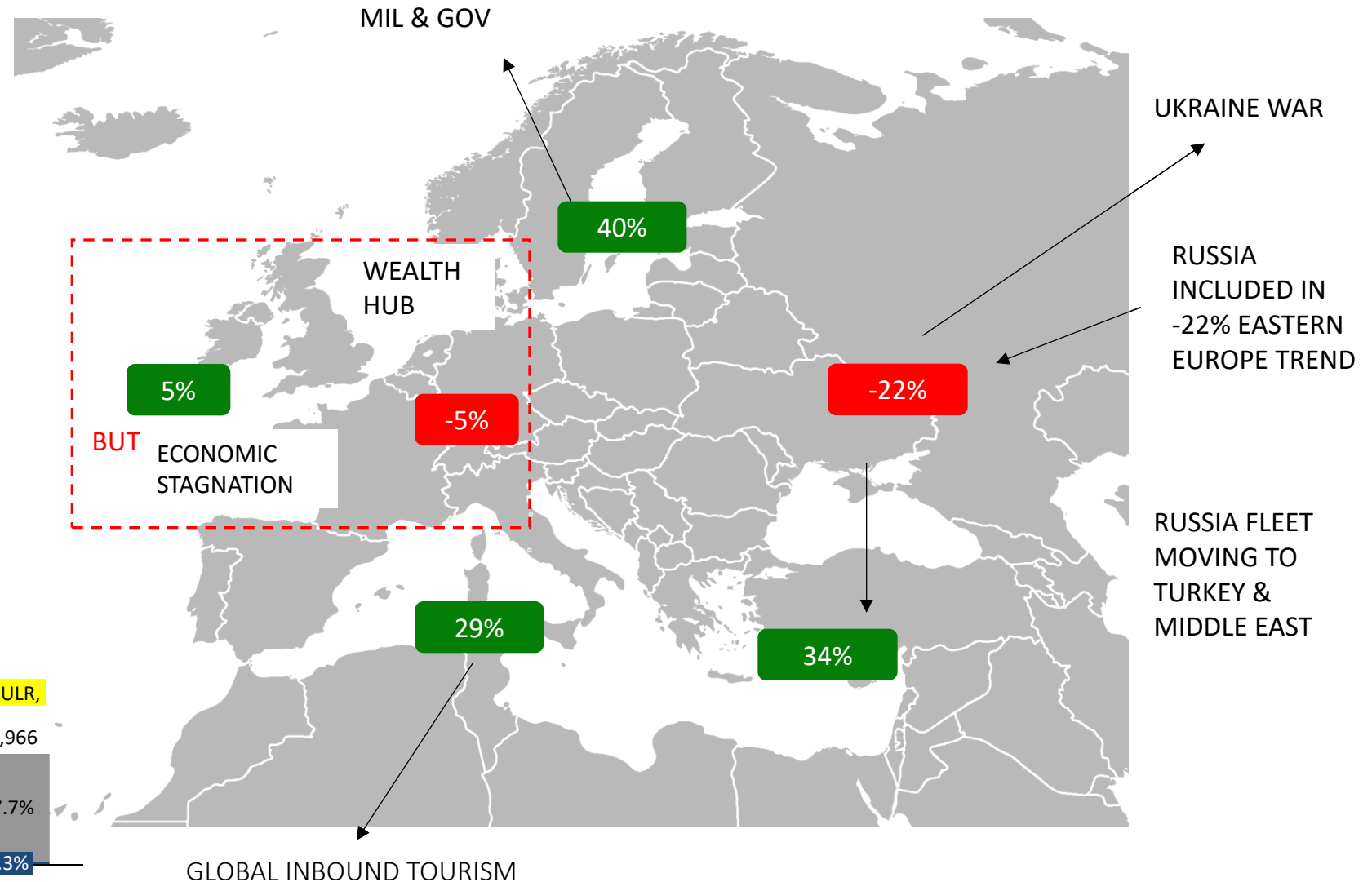
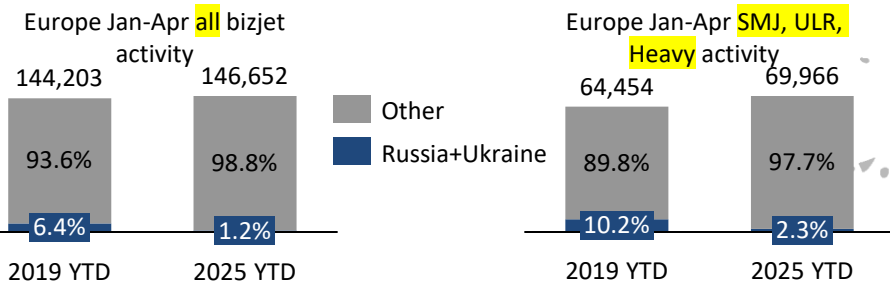
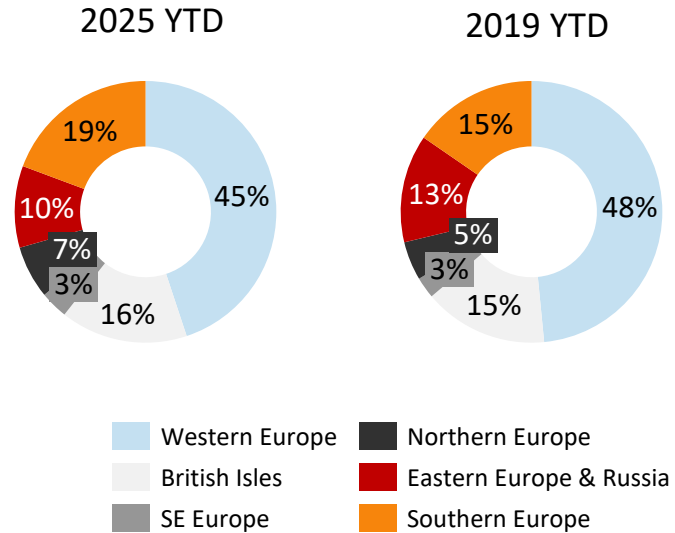
US Outbound International Sectors (trend vs YTD 19)



European market erosion since Ukraine war

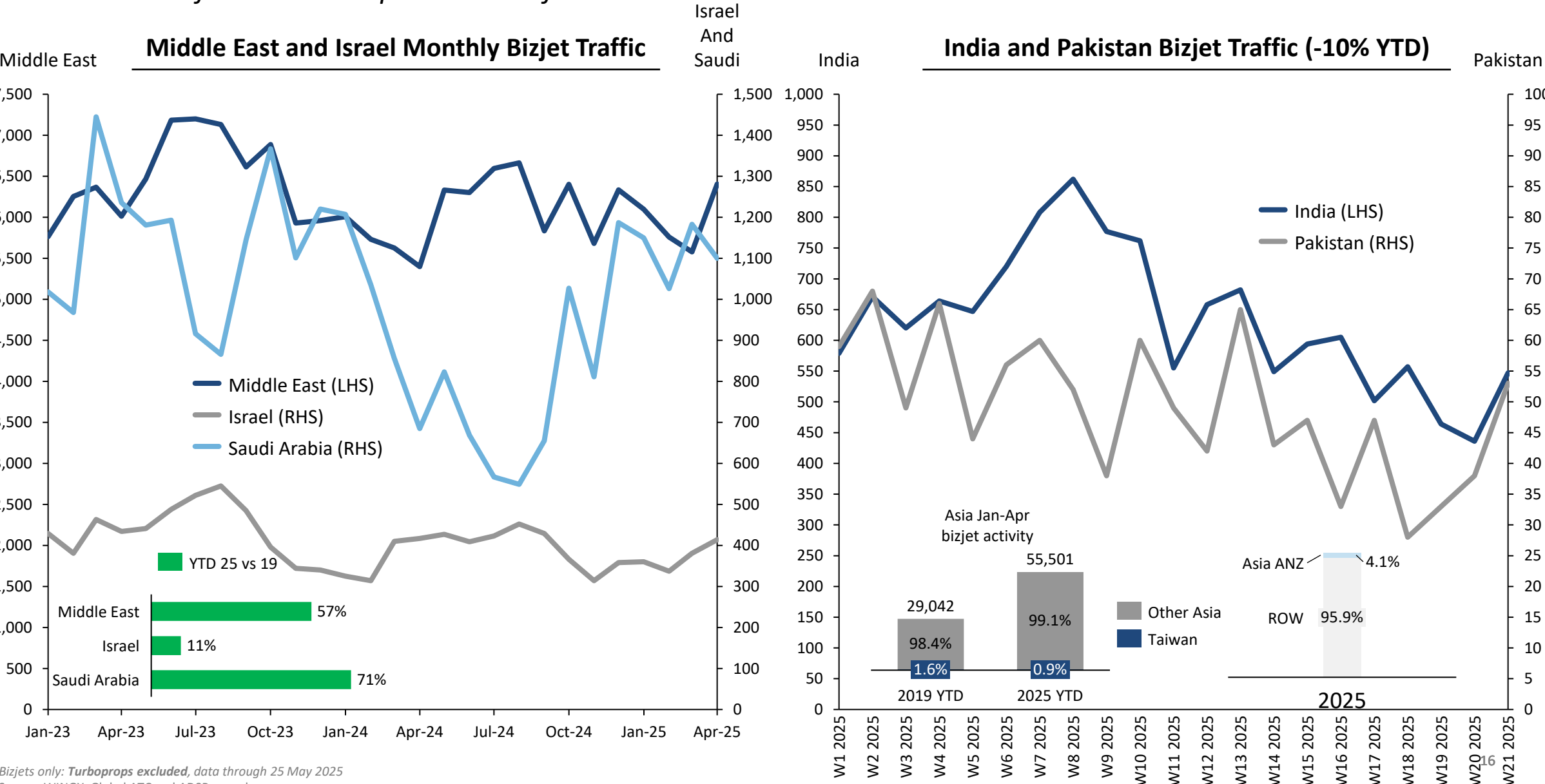
Regional variance and impact of Ukraine War, particularly in large cabin demand (R/U = 10% in 2019)

Bizjet share of sectors



Impact of geopolitical crises on bizjet demand

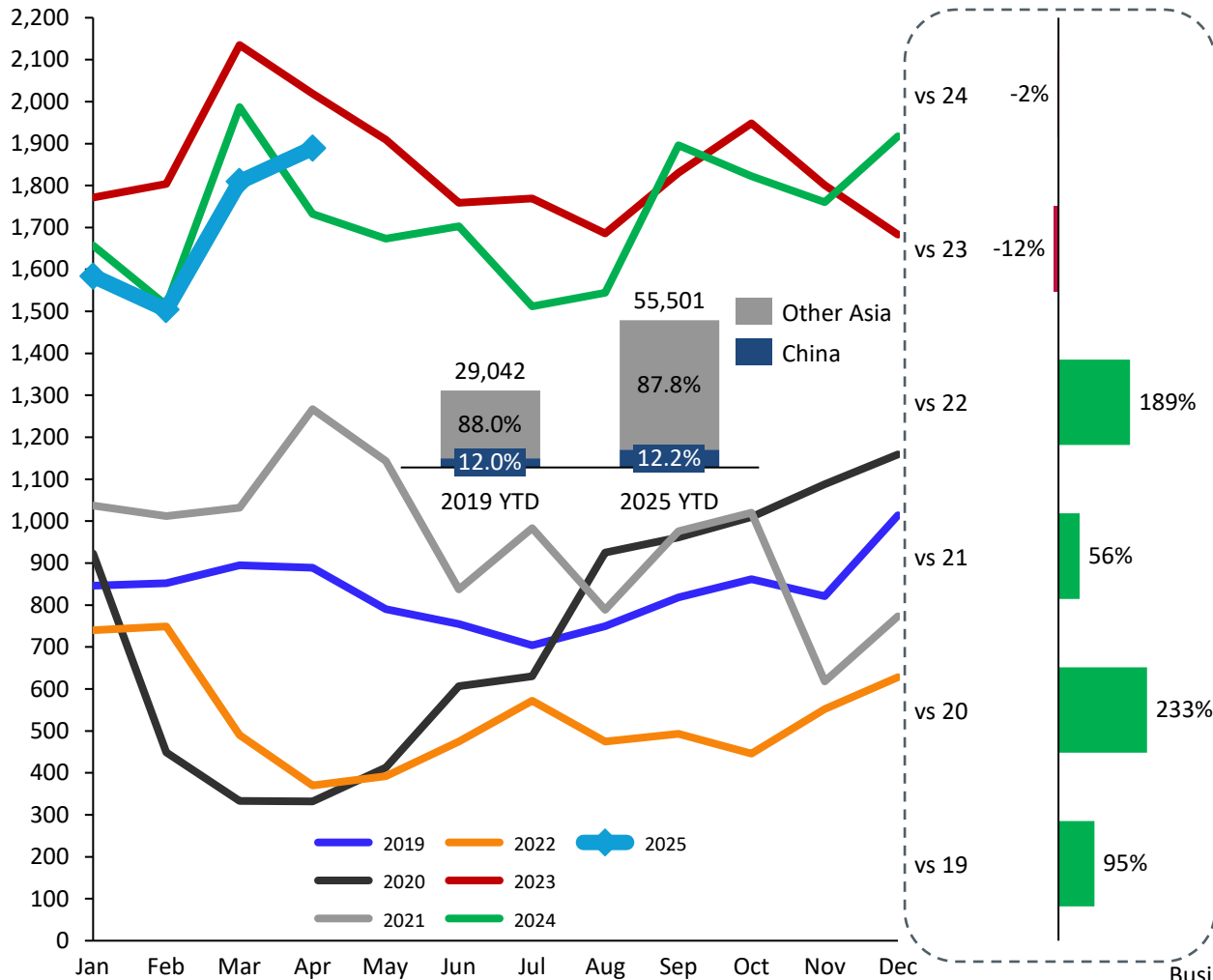
Middle East conflict and other potential conflict zones



Business Aviation opening in China

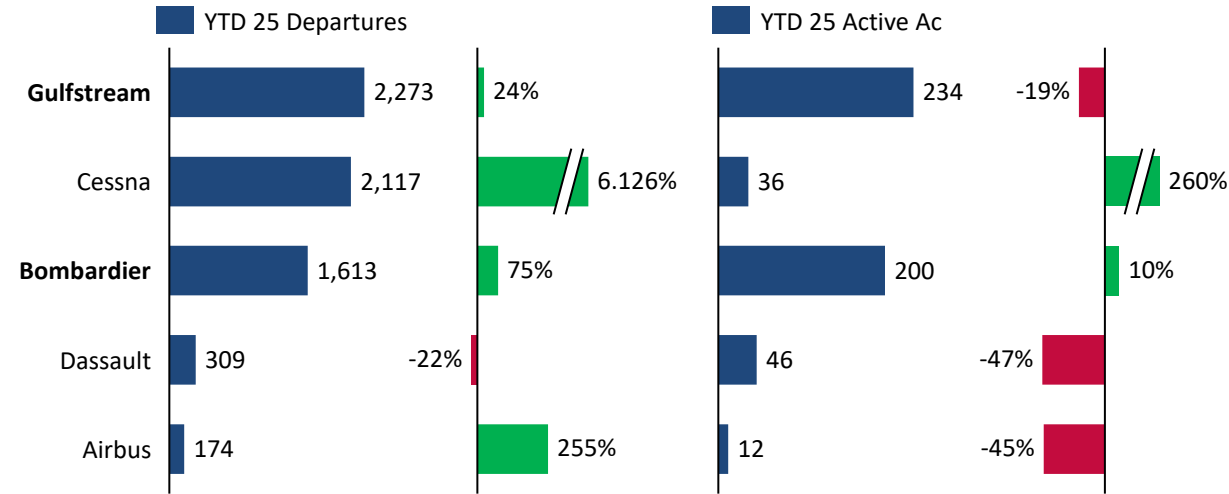
Post-pandemic recovery came late, in 2023, with 2025 muted. Gulfstream the “incumbent” but tariff-stricken

Business Jet Departures China

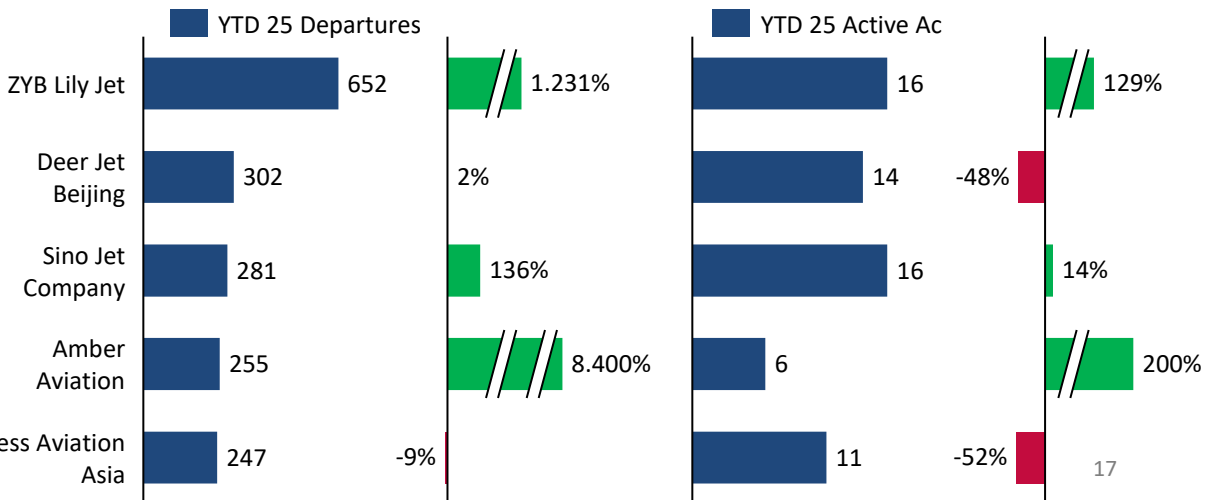


Operators shown on individual operator name basis
Bizjets only: Turboprops excluded, data through Apr-25
Source: WINGX; Global ATC and ADSB records

OEM fleet and activity in China (trend vs YTD 19)



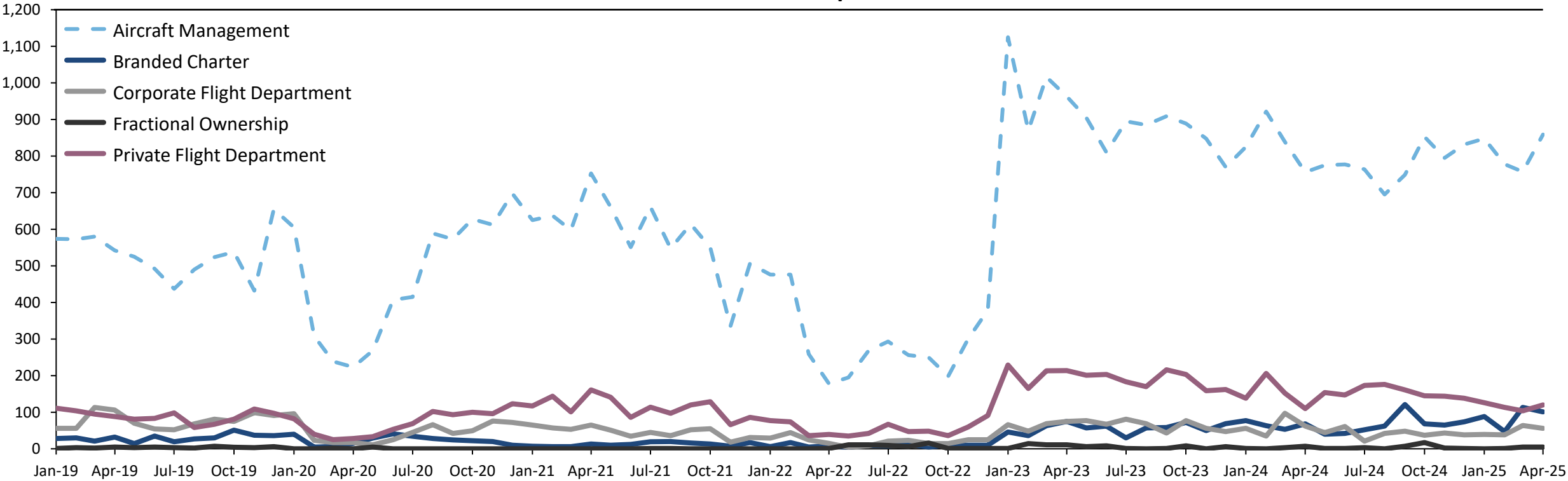
Operator fleet and activity in China (trend vs YTD 19)



China – Activity by Operator Type

Aircraft Management remains key operator type in China. Charter has grown most (but still small share)

Business Jet Departures



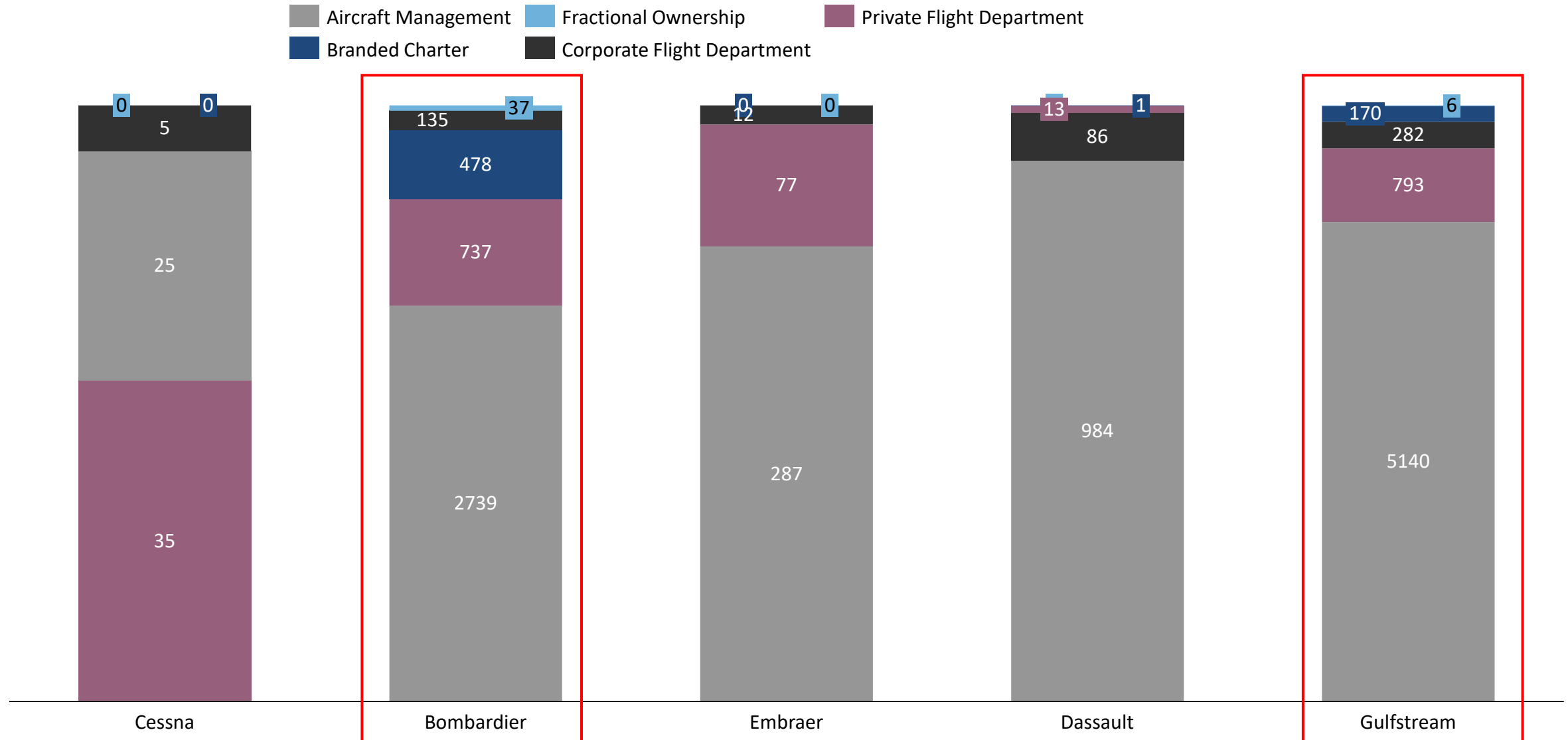
	China Departures							Indexed to 2019							CAGR			YoY		Share			
	2019	2020	2021	2022	2023	2024	2025 YTD	2019	2020	2021	2022	2023	2024	2025 YTD	'19-'24	'23-'24	YTD 25 vs YTD 24			2019	2023	L12M	Δ
Aircraft Management	6,362	5,565	7,039	3,529	10,885	9,582	3,242	100	87	111	55	171	151	143	8.5%	(12.0%)	(3.0%)			63.6%	49.2%	46.0%	(17.6%)
Branded Charter	360	274	146	104	675	785	349	100	76	41	29	188	218	314	16.9%	16.3%	33.7%			3.6%	3.1%	4.2%	0.6%
Corporate Flight Department	921	539	562	246	775	584	197	100	59	61	27	84	63	60	(8.7%)	(24.6%)	(21.2%)			9.2%	3.5%	2.6%	(6.6%)
Fractional Ownership	44	7	2	57	67	43	11	100	16	5	130	152	98	100	(0.5%)	(35.8%)	-			0.4%	0.3%	0.2%	(0.2%)
Private Flight Department	1,072	844	1,362	652	2,318	1,844	463	100	79	127	61	216	172	116	11.5%	(20.4%)	(23.6%)			10.7%	10.5%	8.3%	(2.5%)
Total (all OTs)	9,996	8,830	11,487	6,382	22,114	20,718	6,786	100	88	115	64	221	207	195	15.7%	(6.3%)	(1.5%)			100.0%	100.0%	100.0%	-

Bizjets only: Turboprops excluded, data through Apr-25

Source: WINGX; Global ATC and ADSB records

China – OEM flights Flown by Operator Types (May '24 – Apr '24 departures)

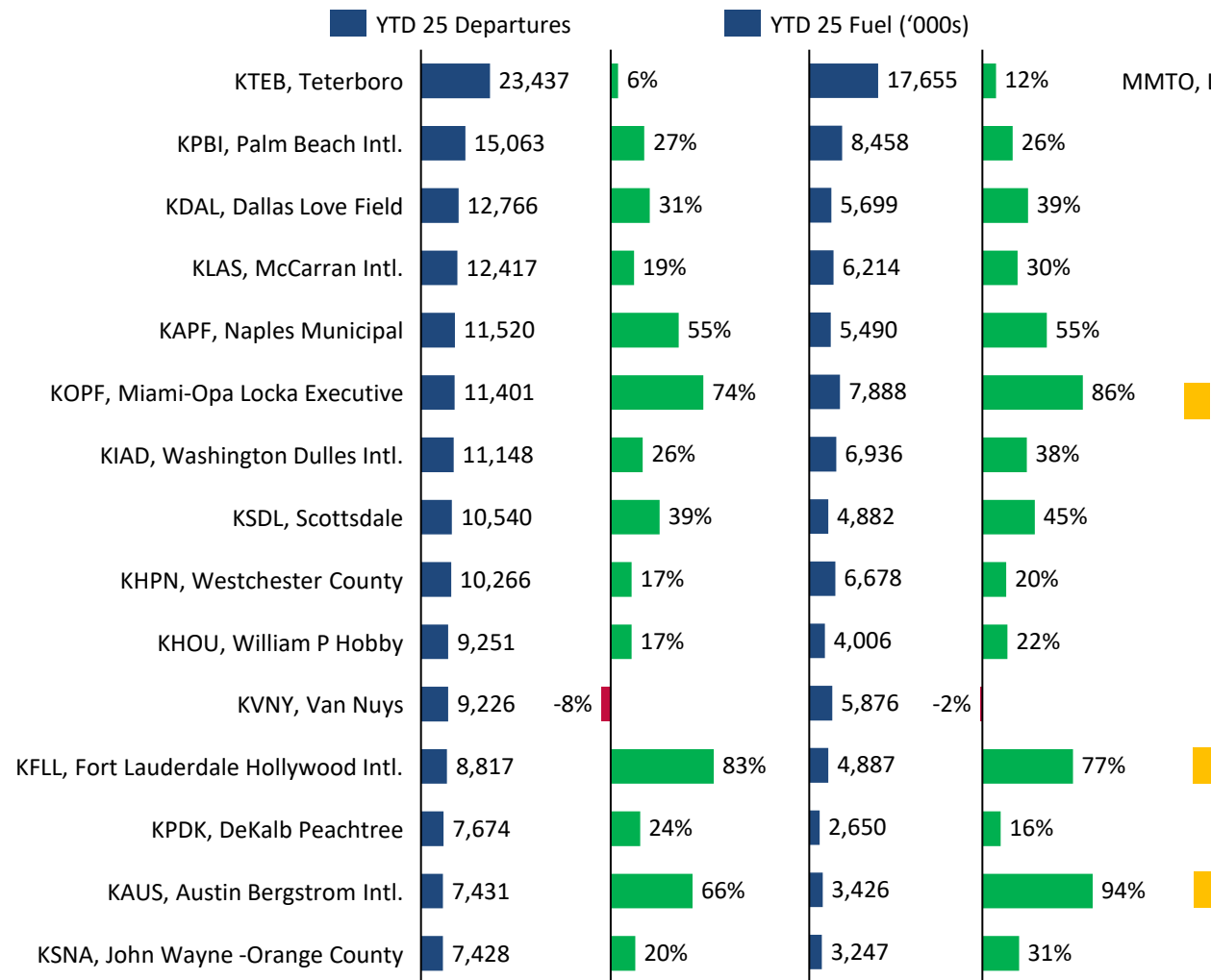
Bombardier and Gulfstream have largest fleets in Aircraft Management, which is key operator type in China



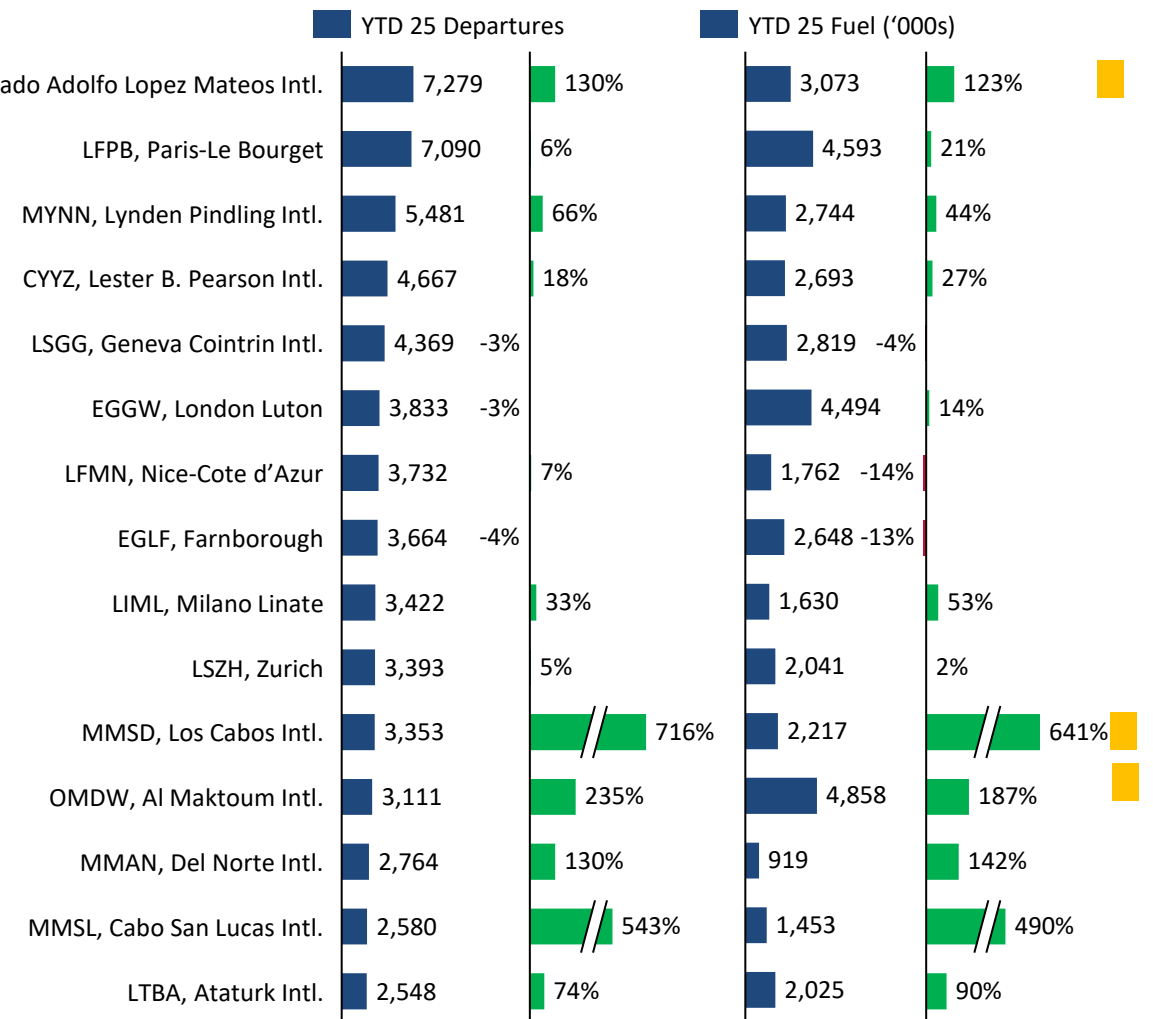
Busiest Airports for bizjet departures – compared to 2019

What are the top airports globally for private aviation today and how have they shifted since 2019?

Business Jet Departures United States (trend vs YTD 19)



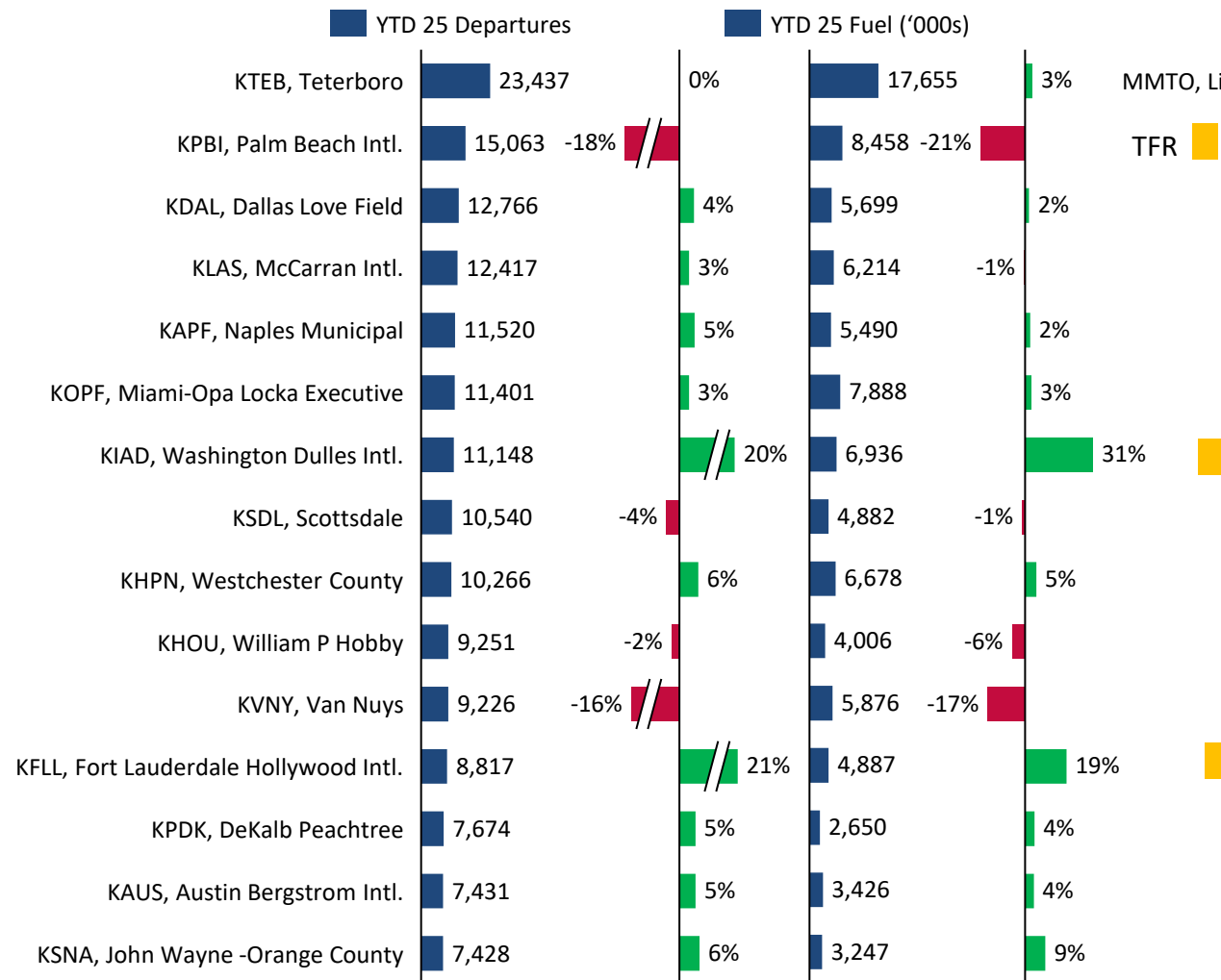
Business Jet Departures ROW (trend vs YTD 19)



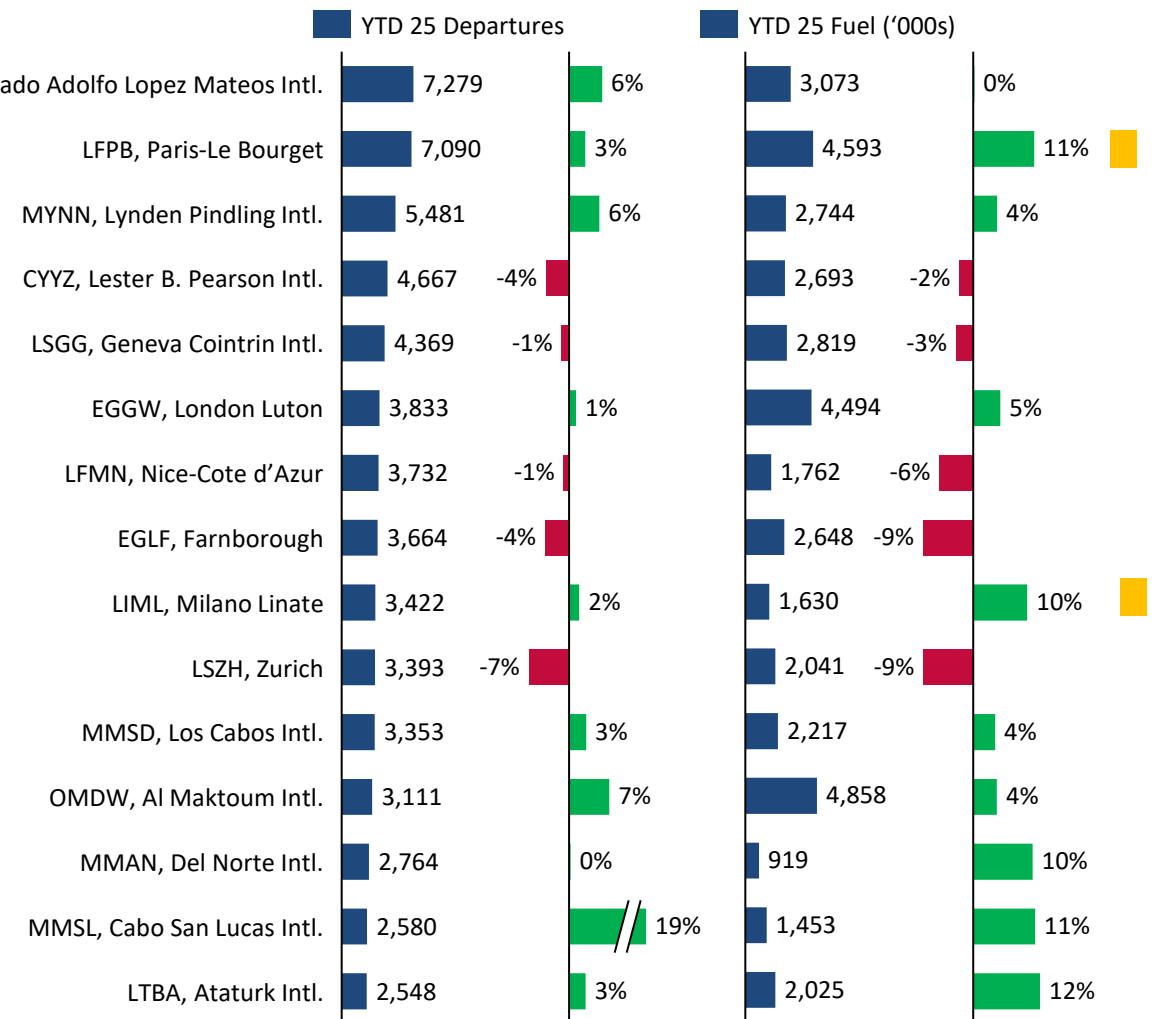
Busiest Airports for bizjet departures – compared to last year

What are the top airports globally for private aviation today and how have they shifted in the past year if at all?

Business Jet Departures United States (trend vs YTD 24)



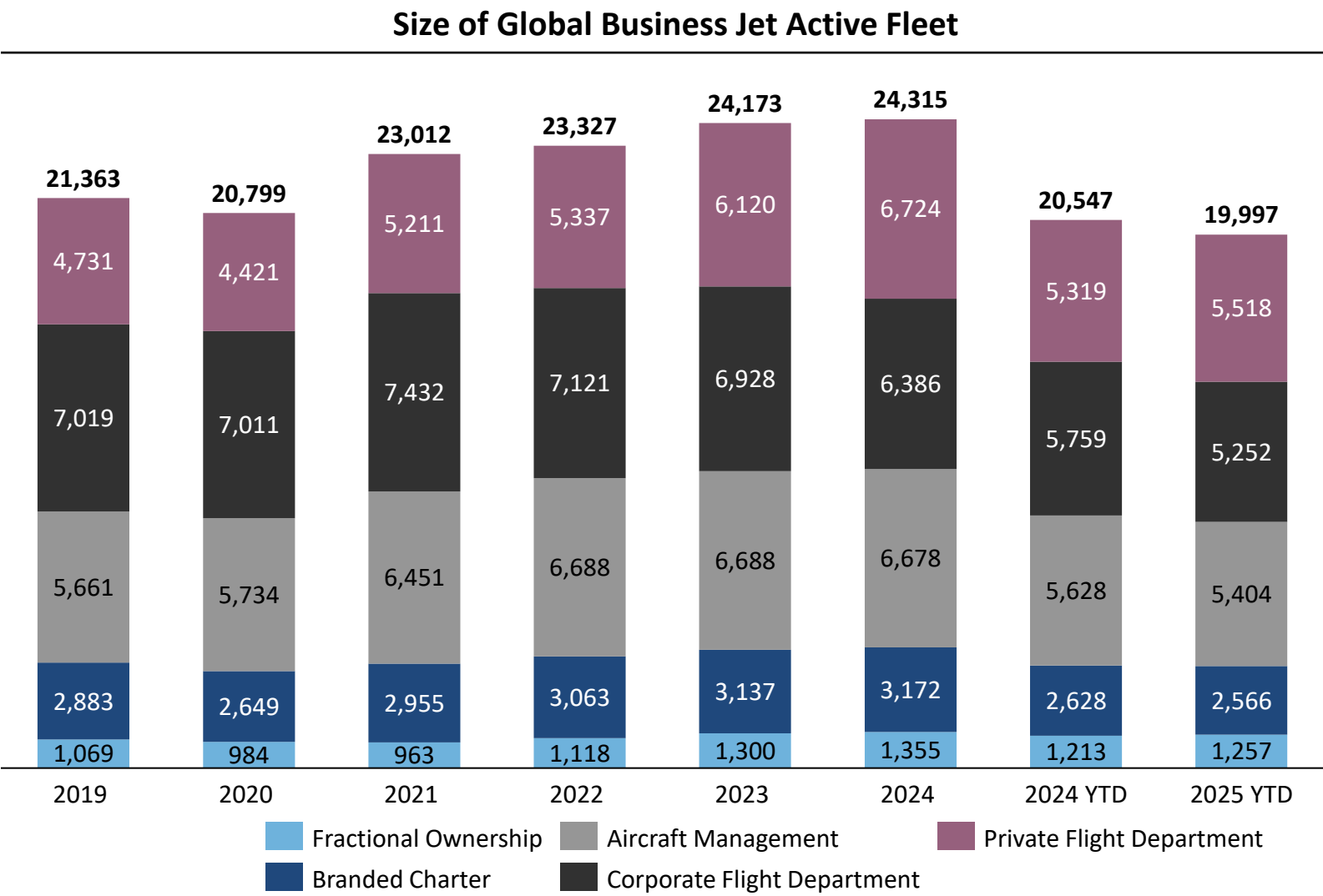
Business Jet Departures ROW (trend vs YTD 24)



Note: KPBI down due to Trump Presidential TFRs
Bizjets only: **Turboprops excluded**, data through Apr-25
Source: WINGX: Global ATC and ADSB records

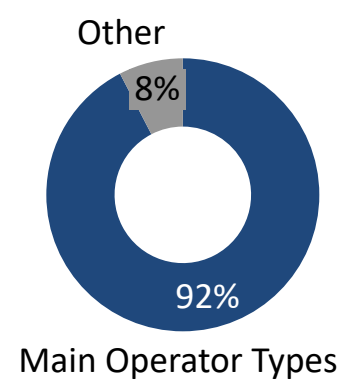
Operator Type: growth in active bizjet fleet since Covid

Shift to Fractional: upgrade from charter; shift from corporate; industry newcomers; long lead times



Growth

	CAGR '19-'24	YTD '25 vs '24
Fractional	+4.9%	+3.6%
Charter	+1.9%	(2.4%)
Management	+3.4%	(4.0%)
Private	+7.3%	+3.7%
Corporate	(1.9%)	(8.8%)

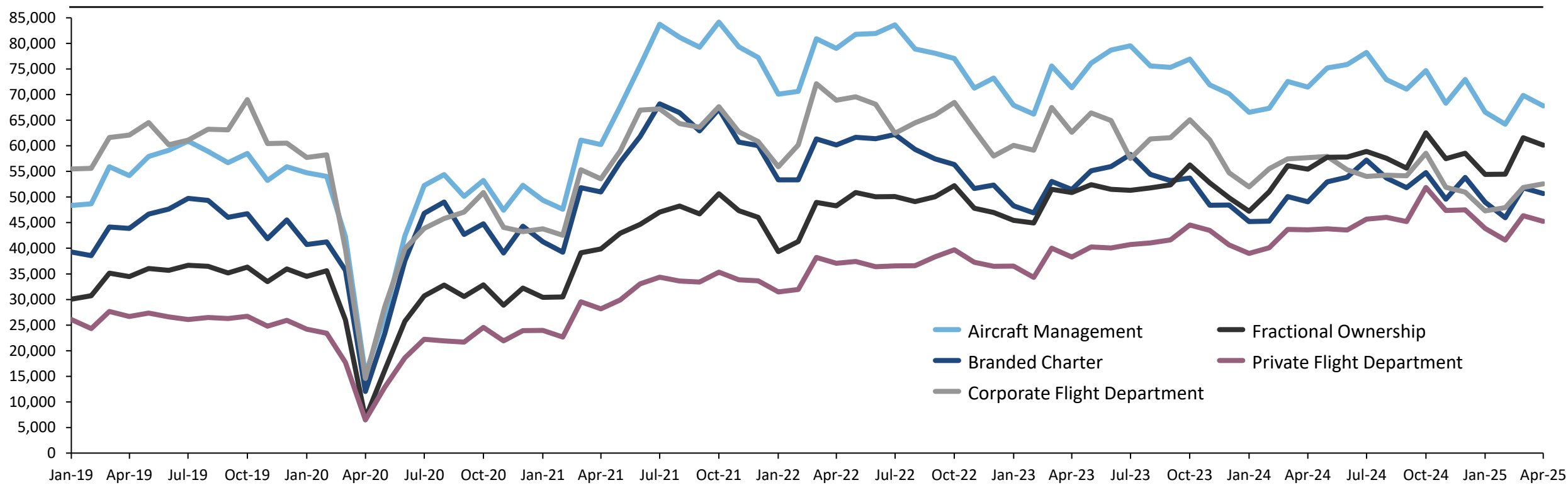


92% of active tails
YTD belong to main
5 Operator Types

Activity by Operator Type since Covid

Fractional and Private have a 2019 index of 170, versus Corporate Flight Departments, <100

Global Business Jet Departures by Month



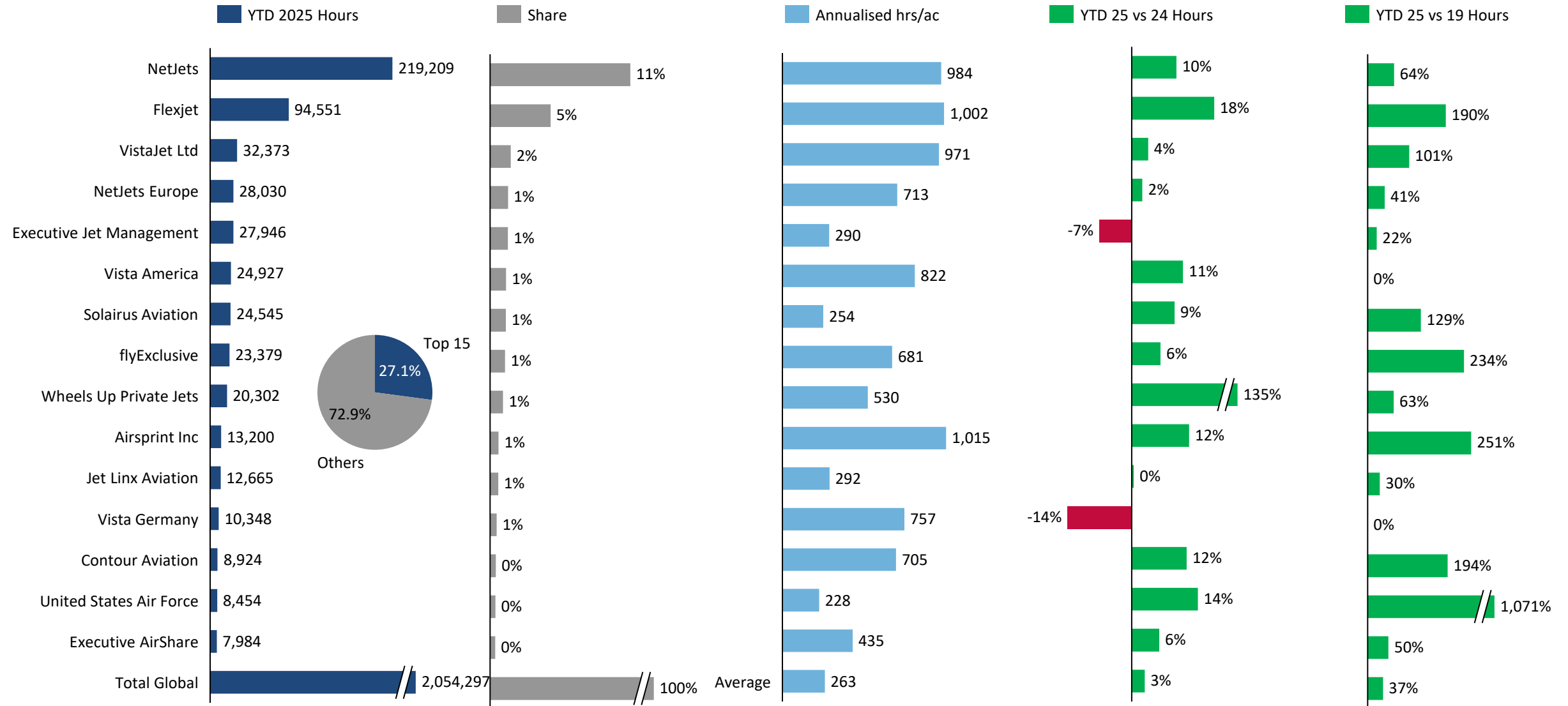
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Aircraft Management	668,443	545,176	846,737	926,633	885,441	867,320	268,510	100	82	127	139	132	130	130	5.3%	(2.0%)	(3.4%)		23.1%	23.8%	22.9%	(0.2%)
Branded Charter	539,557	457,252	687,623	690,724	627,389	617,537	197,439	100	85	127	128	116	114	119	2.7%	(1.6%)	4.1%		18.7%	16.9%	16.7%	(2.0%)
Corporate Flight Department	737,101	513,798	707,635	777,359	742,240	659,802	199,687	100	70	96	105	101	90	85	(2.2%)	(11.1%)	(10.3%)		25.5%	20.0%	17.0%	(8.5%)
Fractional Ownership	416,158	332,851	513,535	575,160	611,163	676,218	230,636	100	80	123	138	147	162	177	10.2%	10.6%	9.9%		14.4%	16.5%	18.6%	4.2%
Private Flight Department	314,910	239,375	371,490	437,511	481,476	537,452	177,052	100	76	118	139	153	171	169	11.3%	11.6%	6.4%		10.9%	13.0%	14.7%	3.8%
Total (all OTs)	2,890,538	2,303,540	3,403,565	3,727,921	3,712,711	3,705,409	1,215,198	100	80	118	129	128	128	134	5.1%	(0.2%)	3.0%		100.0%	100.0%	100.0%	-

Bizjets only: Turboprops excluded, data through Apr-25

Source: WINGX; Global ATC and ADSB records

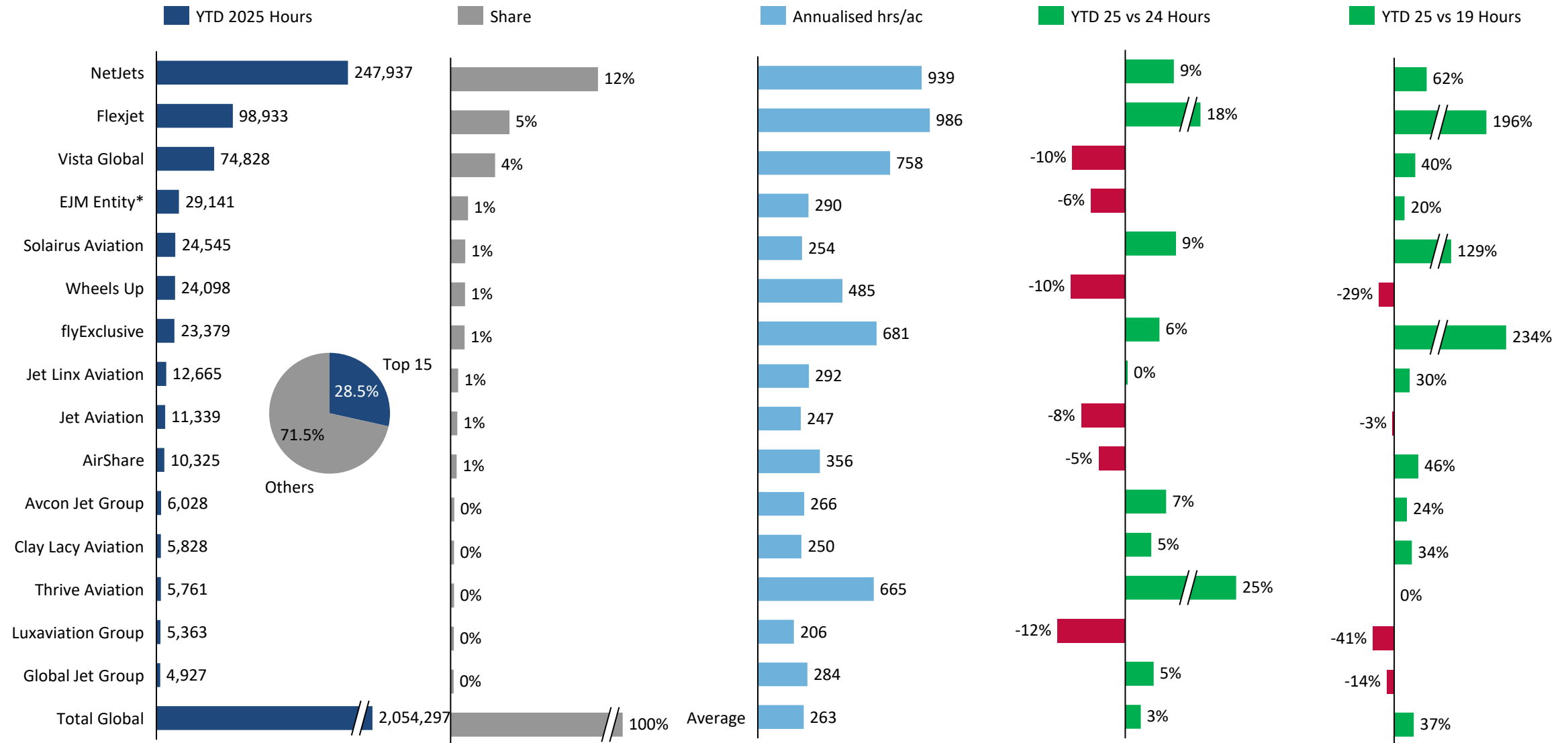
Competing carriers, global activity in 2025 vs 2024 and 2019

Belying the modest overall market trend, the busiest operators are rapidly growing activity



Competing carriers (Holding Entities)

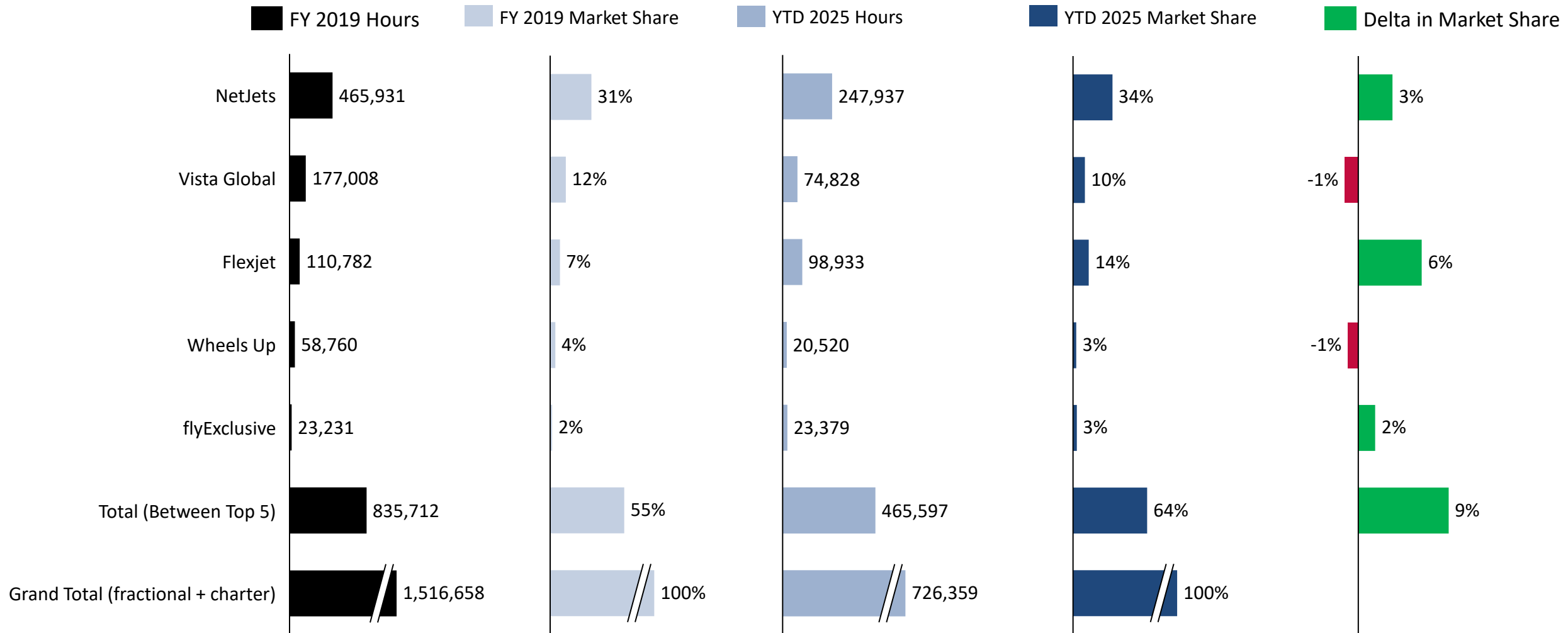
At the entity level, mixed picture with Vista, EJM and Wheels Up entities down in 2025 vs 2024



*EJM entity includes EJM US and EJM Europe
Operators shown on global holding entity basis
Bizjets only: **Turboprops excluded**, data through Apr-25
Source: WINGX; Global ATC and ADSB records

Competing carriers: change in share of fractional and charter market

In the last 6 years the leading commercial operators have increased share of hours from 55% to 64% of hours

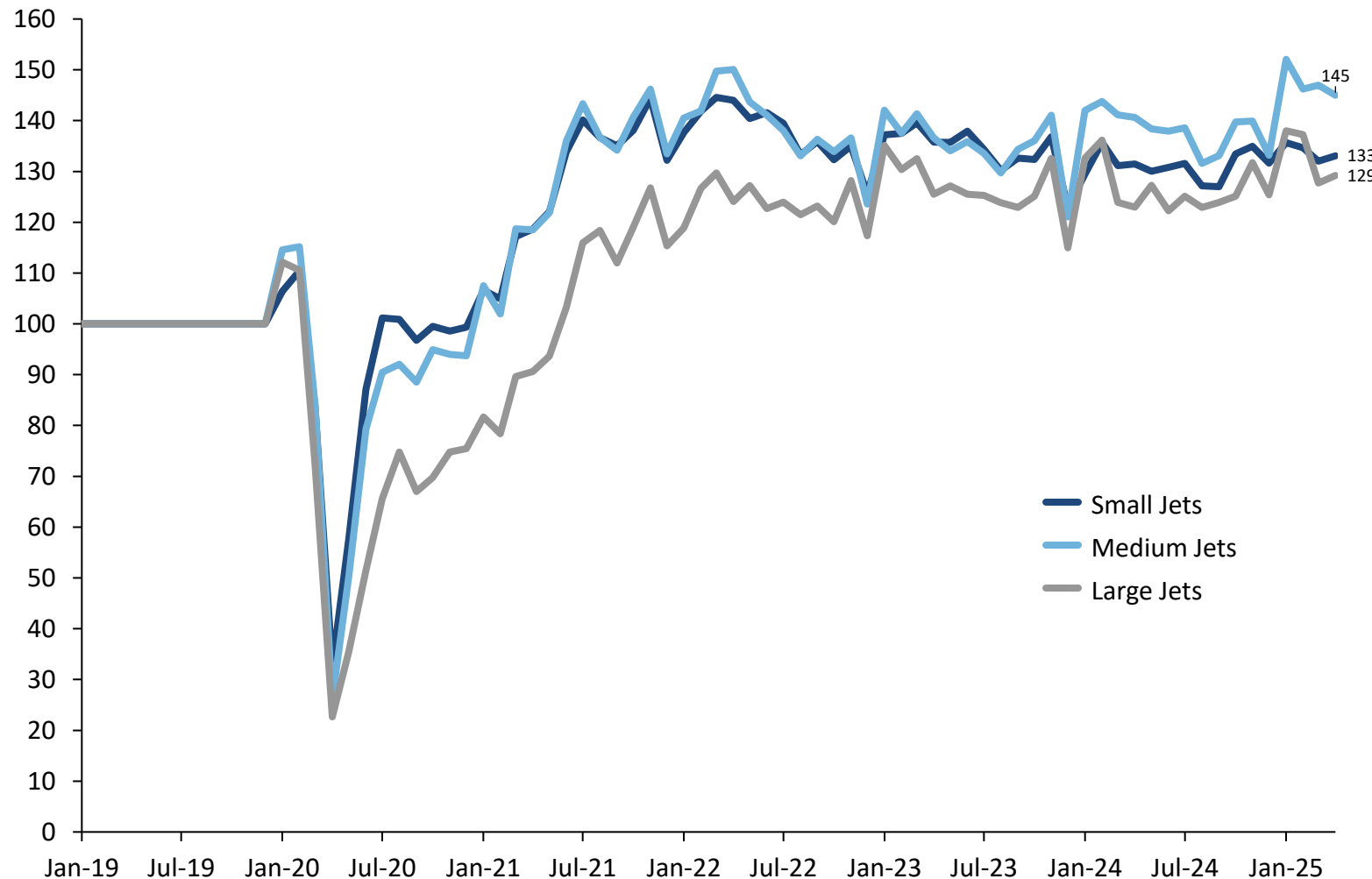


*combined fractional and branded charter hours
 Bizjets only: **Turboprops excluded**, data through Apr-25
 Source: WINGX; Global ATC and ADSB records

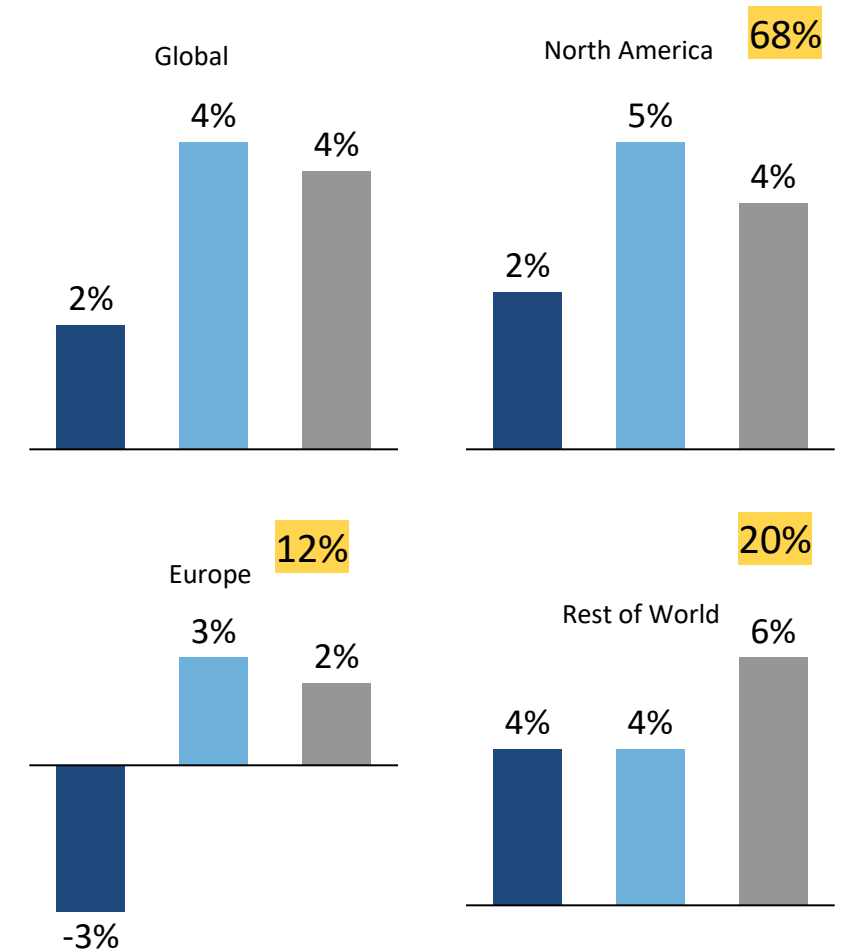
Global business jet demand by Cabin size in 2025 vs 2024 and 2019

Compared to 2019, Large (ULR & HJ) have weakest growth, but this year, Small Jet weakness, notably Europe

Global trend in bizjet hours by cabin size (indexed to same month 2019)

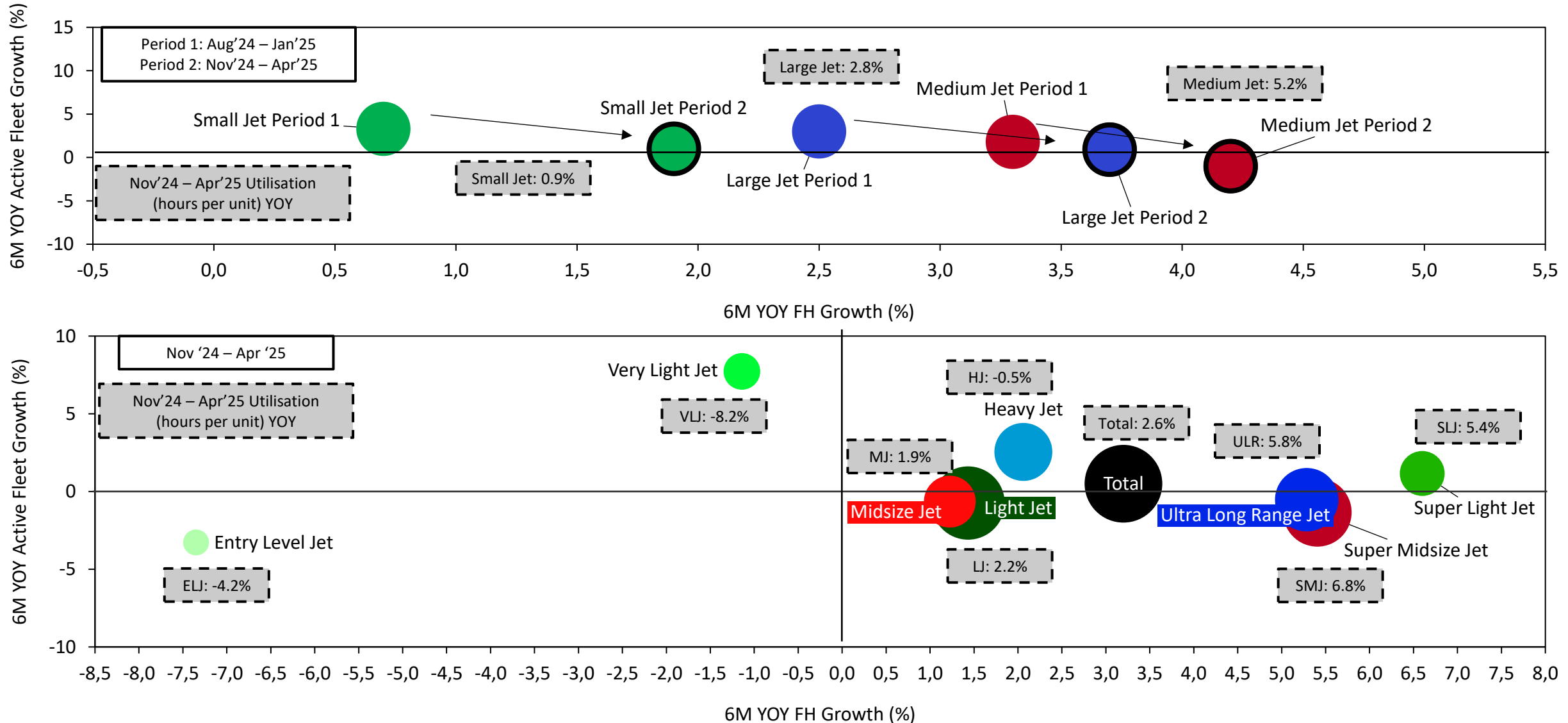


YTD 2025 vs 2024 cabin size hours trends by region



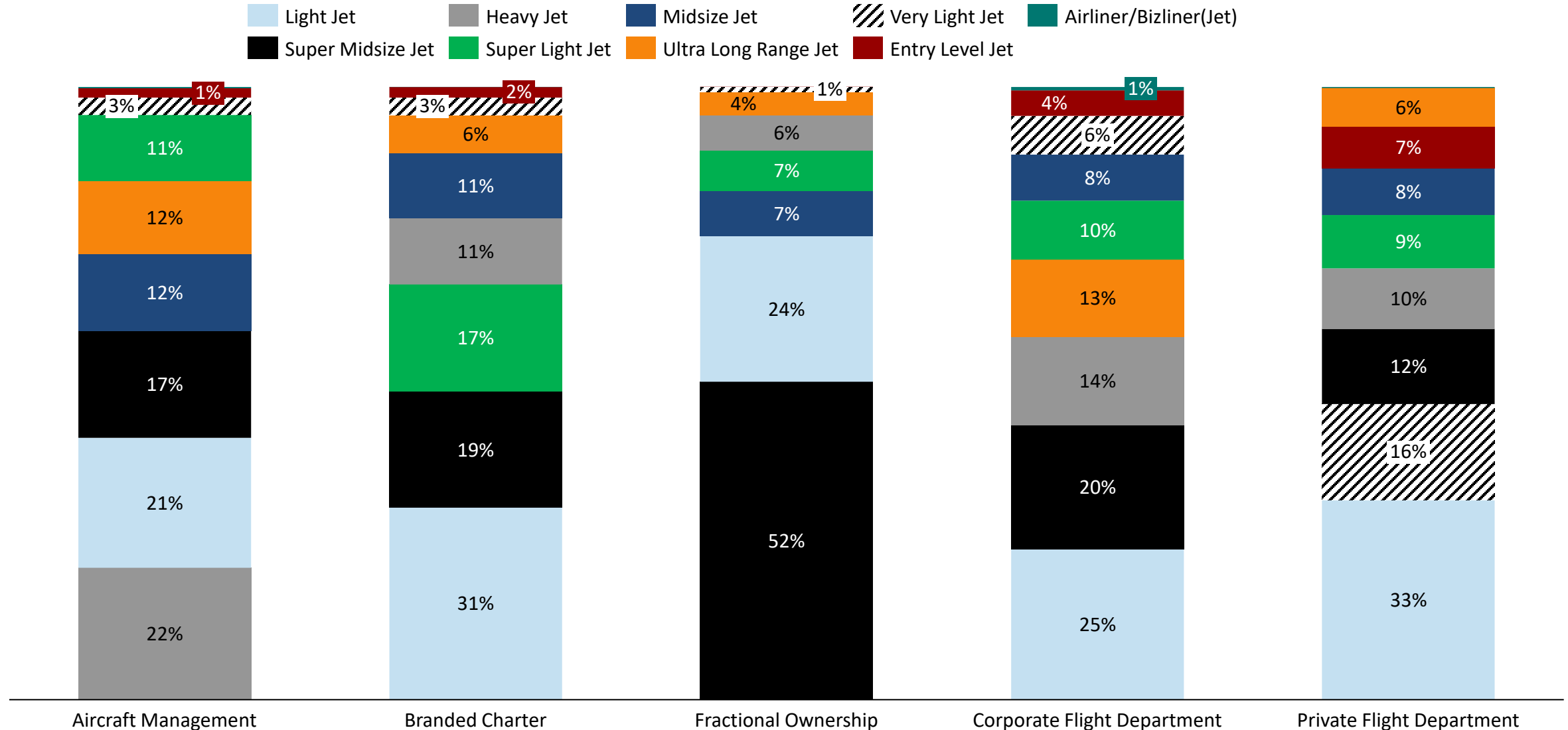
Changes in demand by Cabin Size since Trump 2.0

Increase in flight hours is out-pacing the growth in fleet size by category. Underlying segment trends are widely varying.



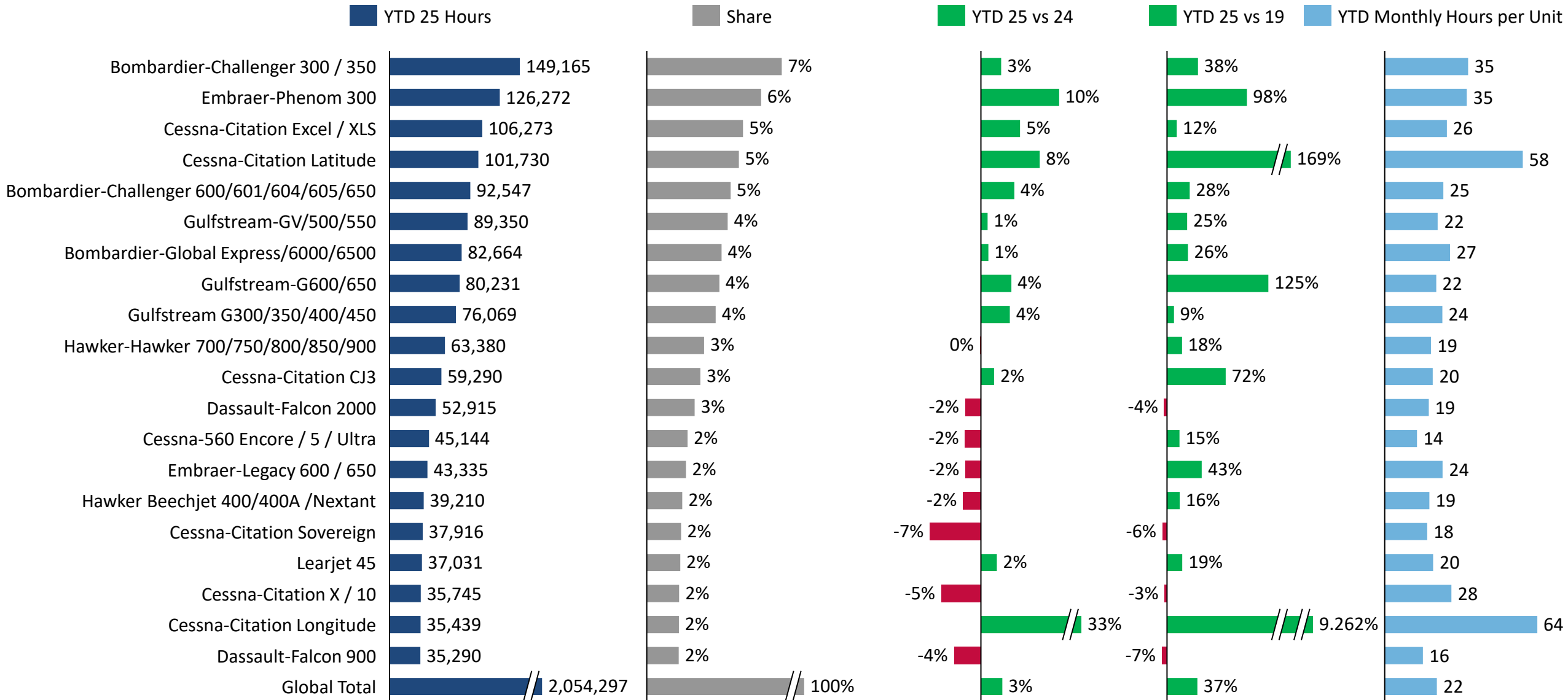
North America – Deps Flown By Operator Type (May '24 – Apr '25)

Note the large share of SMJ in Fractional, whereas Light Jets in BC, and ULR in AM and CFD



Demand by business jet Type-Model

Busiest 2 aircraft = 13% of hours. Top 10 all have big gains. Older aircraft demand dropping off this year.



Praetor 500/600

YTD 25 Flights (Dark Blue) | **YTD 25 vs 24** (Green)

Sector Length Bands (NM)	YTD 25 Flights	YTD 25 vs 24
A. 0 - 500	12,031	47%
B. 500 - 1000	7,648	48%
C. 1000 - 1500	2,875	42%
D. 1500 - 2000	1,103	42%
E. 2000 - 2500	349	32%
F. 2500 - 3000	124	29%
G. 3000 - 3500	25	-11%
H. 3500 - 4000	11	38%
I. 4000 - 4500	4	300%
J. 4500+	2	-60%
Global Total	24,172	46%

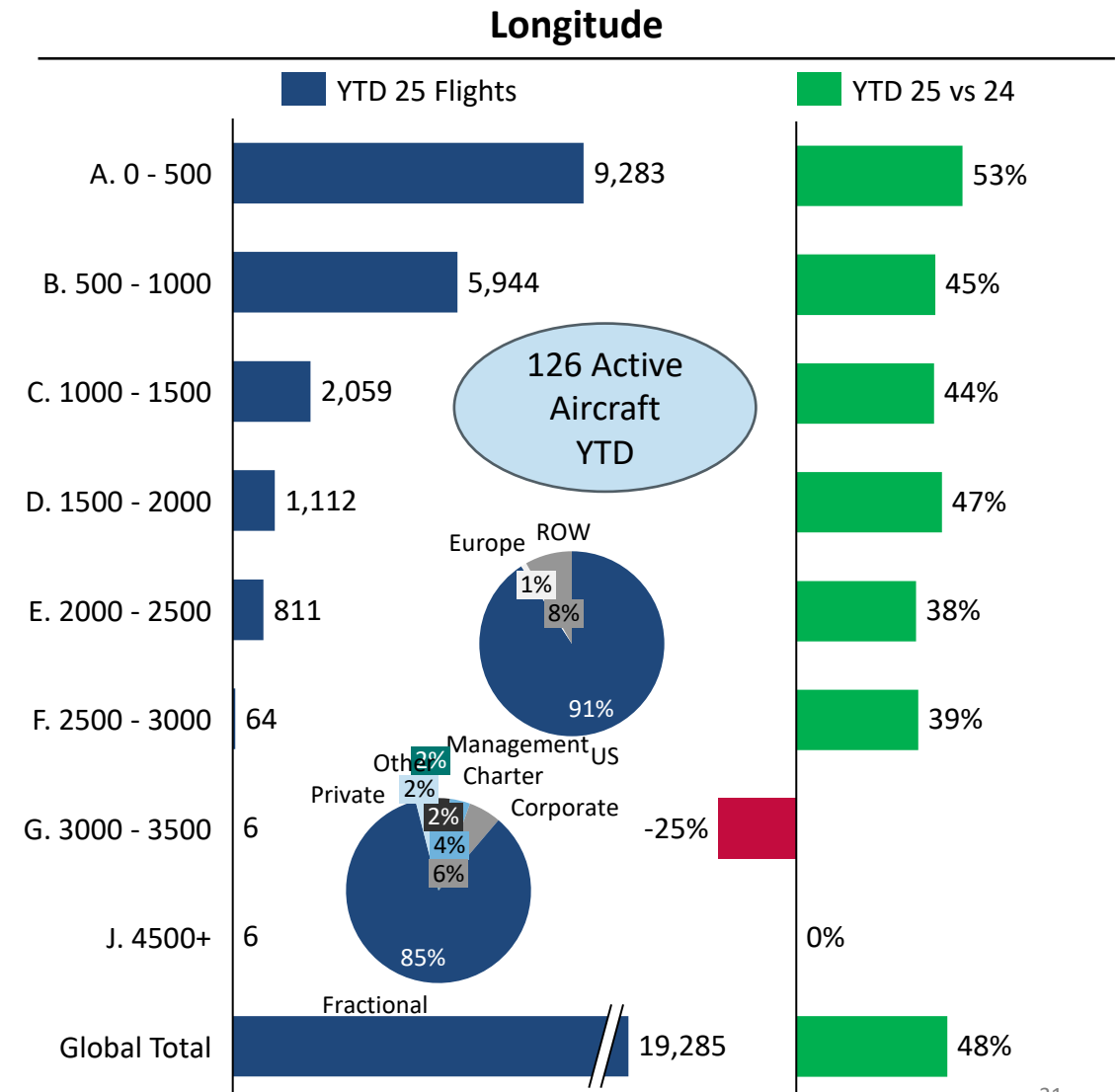
223 Active Aircraft YTD

Regional Breakdown:

- US: 75%
- Europe: 12%
- ROW: 13%

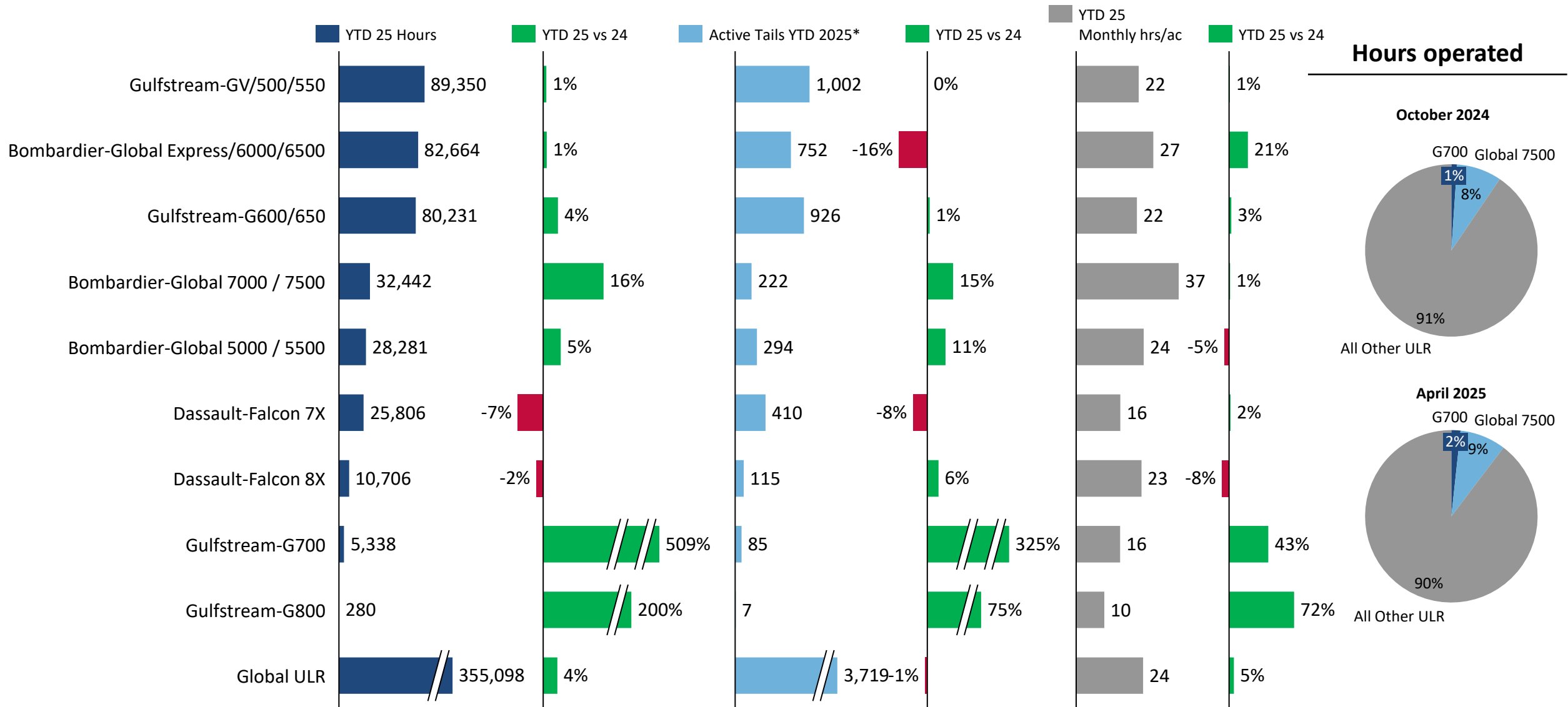
Operational Breakdown:

- Fractional: 68%
- Corporate: 9%
- Charter: 6%
- Management: 8%
- Other: 3%
- Private: 5%



ULR competition, in particular Gulfstream 700 vs Bombardier 7500

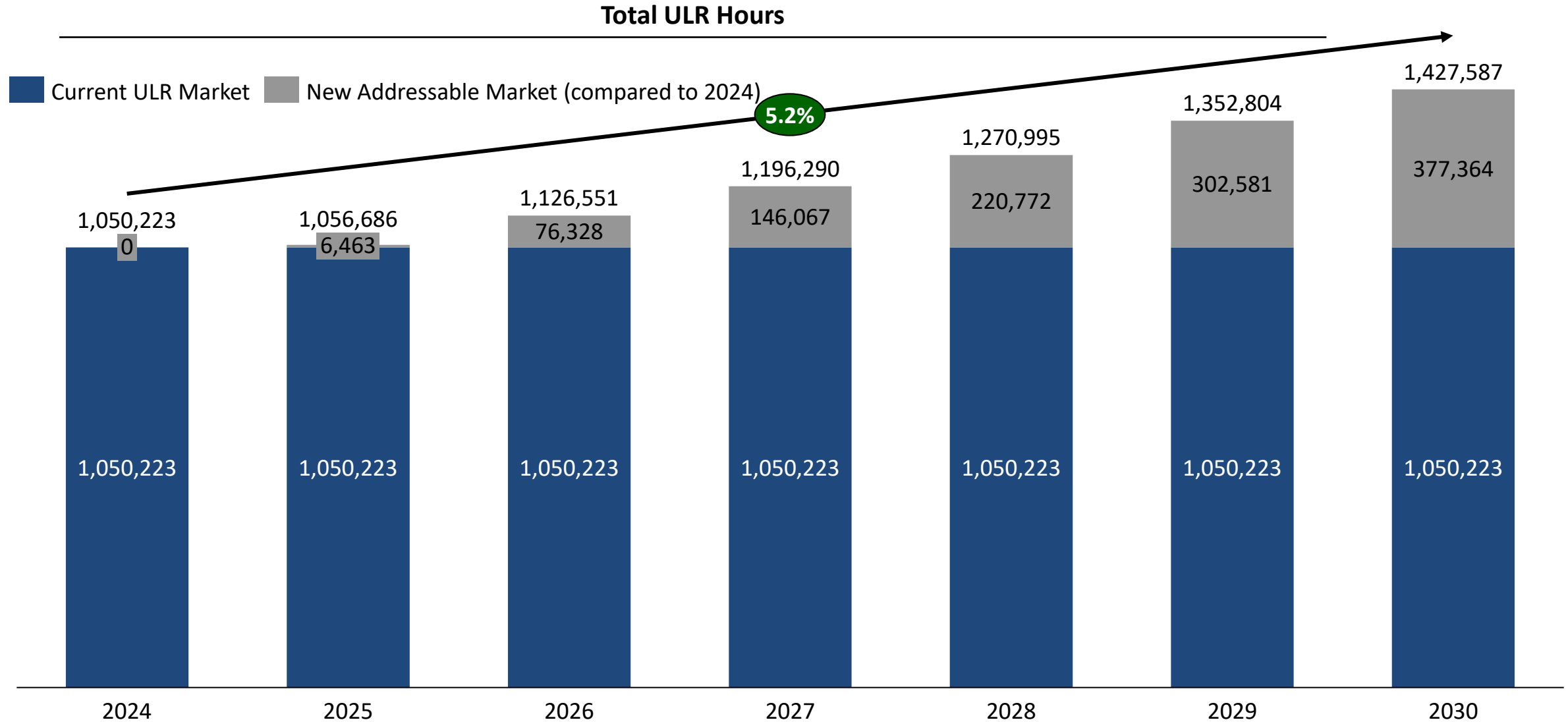
Competition across all types, and evidence of G700 taking share



*includes test tails which are reallocated, IE may be fewer unique units of hardware
 Bizjets only: **Turboprops excluded**, data through Apr-25
 Source: WINGX; Global ATC and ADSB records

ULR jet competitive context

Our projection for 5% CAGR in ULR flight hours, with ~ 377K flight hours for G800, 10X and Global 8000 to compete for



Summary of Historical and Forecast CAGRs (by Cabin Class)

Active Fleet Size	2014 – 2019 CAGR*	2019 – 2024 CAGR	2025 – 2030 CAGR	2030 – 2040 CAGR
Small	5.2%	3.0%	-0.5%	1.0%
Medium	6.1%	4.0%	0.4%	2.6%
Large	7.9%	6.0%	1.7%	1.8%
Total	6.2%	4.6%	0.5%	1.6%

Hours	2006 – 2019 CAGR**	2019 – 2024 CAGR	2025 – 2030 CAGR	2030 – 2040 CAGR
Small	-1.0%	5.6%	0.3%	0.1%
Medium	0.5%	6.7%	2.3%	3.1%
Large	2.3%	4.8%	3.3%	1.8%
Total	0.3%	5.6%	2.1%	1.7%

*Note 2014-2019 CAGR not active fleet, rather installed fleet

**13-19 Hours CAGR is for US+Europe only, which represents a proxy for the global market

Takeaways for Investors

1. Business jet market is still **remarkably US-centric**, despite expectations/hopes for geographical diversification.
2. Growth in flight activity is <3% on an annualised basis over the last 20 years. **Negative trend** in hours/unit.
3. Super **boost post-pandemic is over**, outlook now looks choppy, especially in the lower end of the market
4. Modest trends belie **strong growth for fleet operators**, especially Fractional (and generally, large fleet operators)
5. Substantial **variance in demand** by geography (Florida, Southern Europe, GCC vs Germany, New York, Russia)
6. New(er) aircraft platforms in **super midsize** and **ultra long range** segments have stand-out growth in demand
7. Sustained slowdown in tracked Corporate Flight Departments could be **shifting to Fractional**
8. Likely that Fractional growth also due to long lead times (orders). Charter/Programs could cut into Fractional share
9. **Demographic mega-change** may accelerate trend in preferences towards Fractional and Charter
10. Small jet last-mile opportunity (EG EVTOL) **much slower** and > incremental, despite big opportunity



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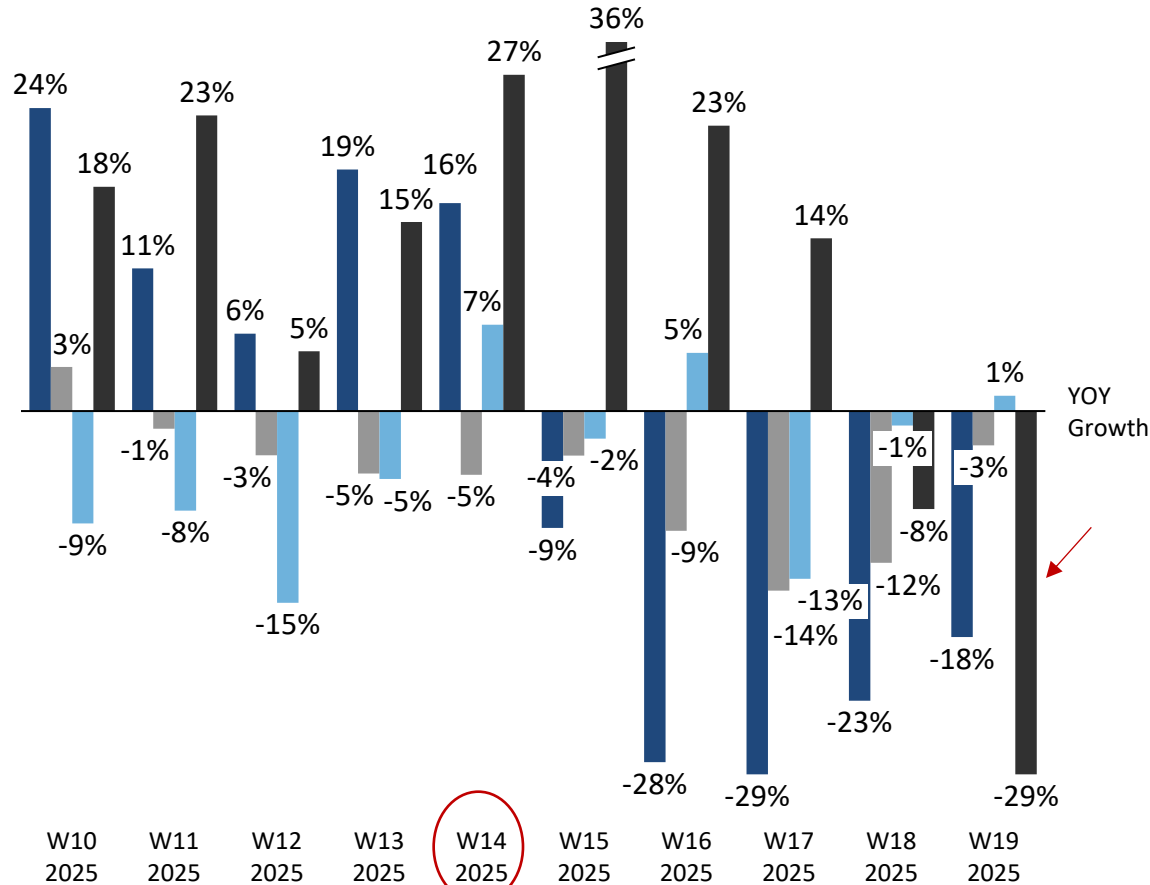
Request a demo of WINGX dashboards.

Tariffs: trade to the US is down but global cargo up

Cargo flights into the US are down from key tariff countries, but growth to global destinations, notably China

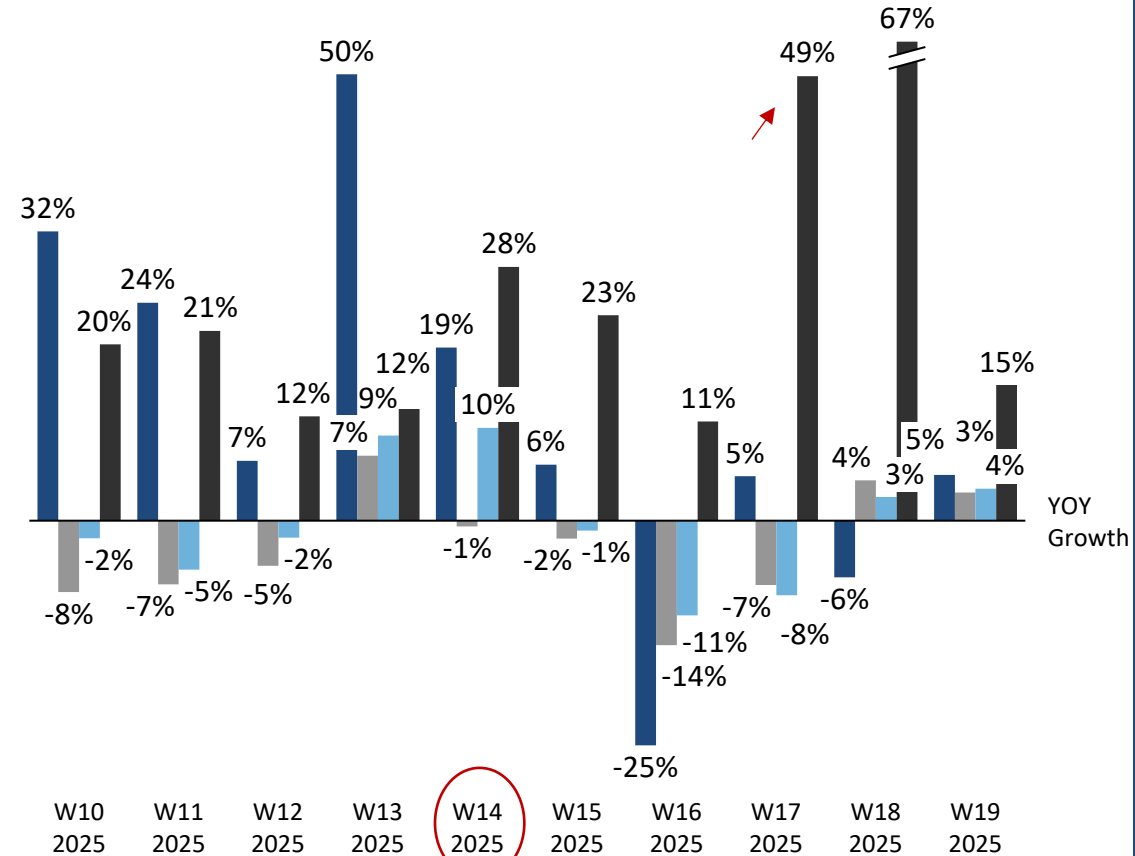
Cargo flights to the US

■ Mexico ■ Canada ■ Germany ■ China



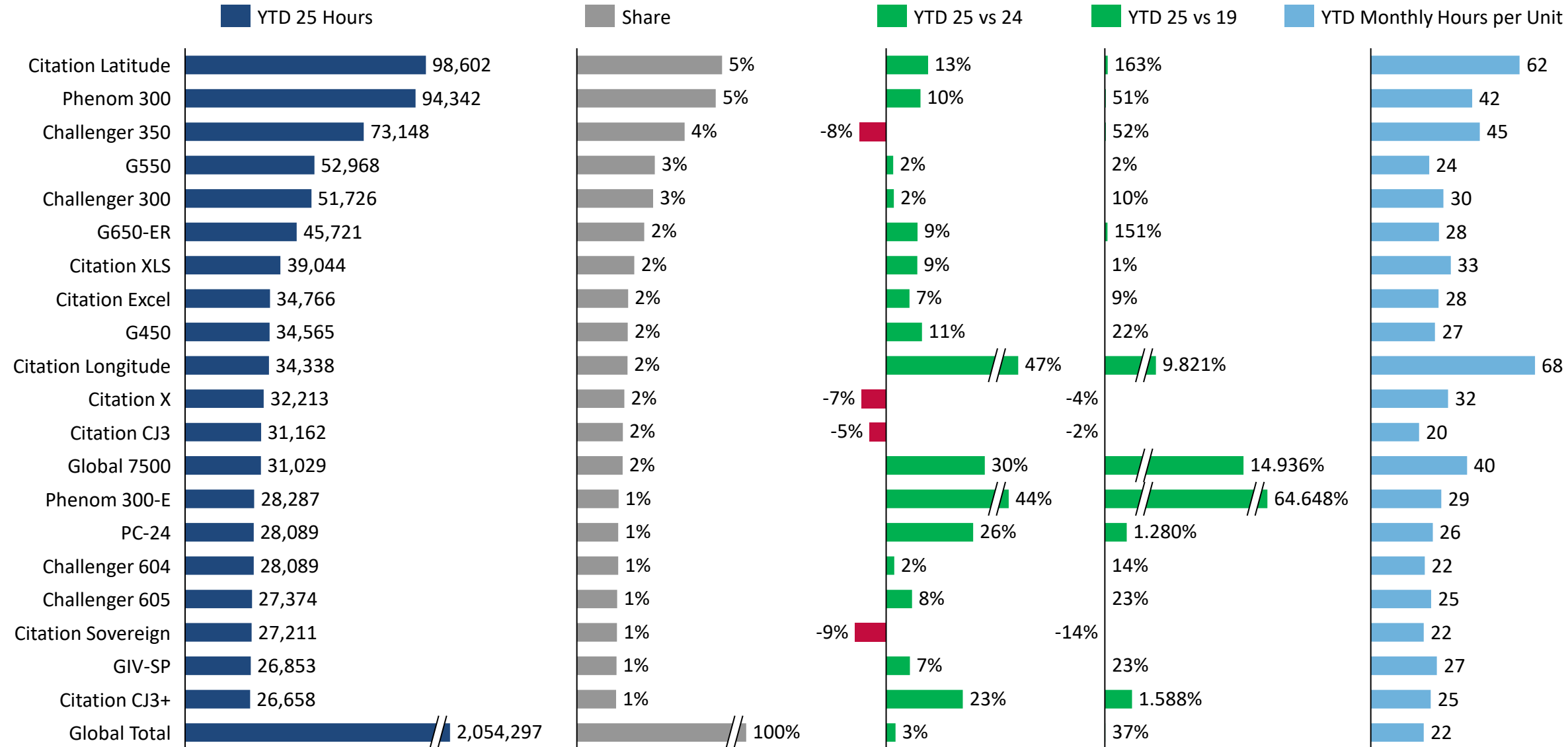
*Liberation
Day*

Global Cargo Flights



Demand by business jet Type-Model / 1

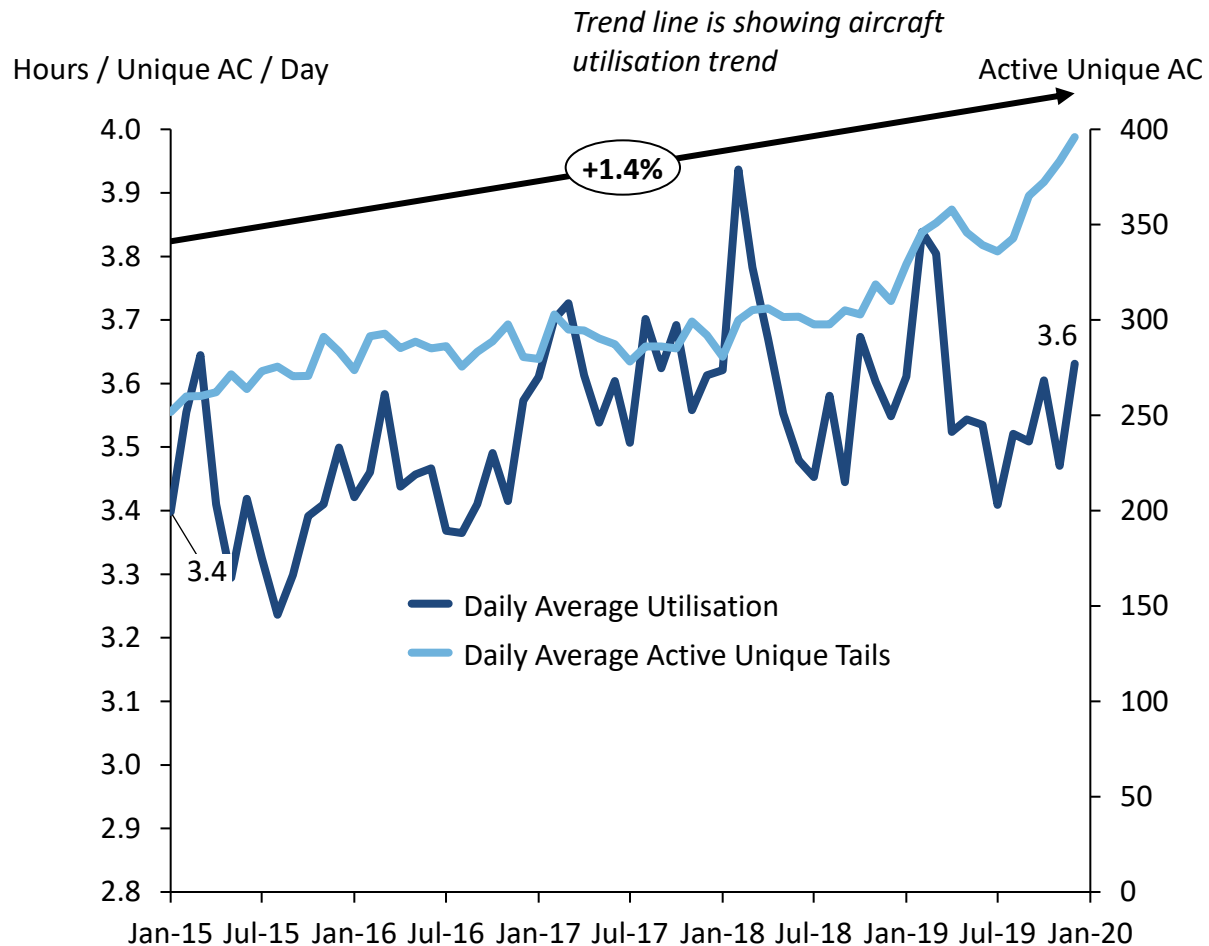
Only a handful of the busiest models are seeing activity drop off compared to last year



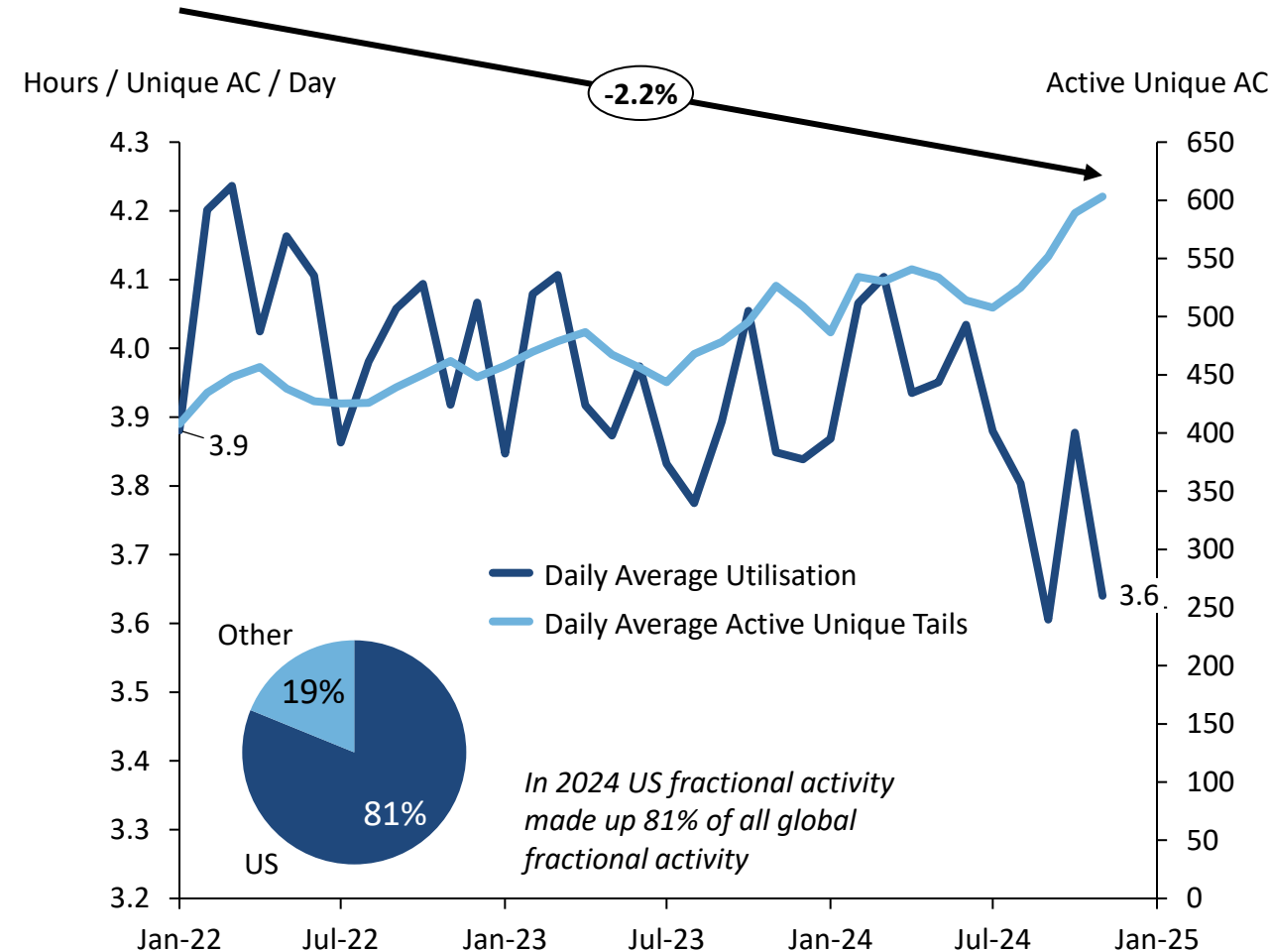
United States – Does the 2015-19 (unit) utilisation suggest that 2025 trend subsiding

Hours per aircraft in 2022-2024 compared to 2015-2019. NetJets and Flexjet utilisation (hours per tail, daily average per month) slightly higher than beginning 2015, and same as end of 2019

NetJets and Flexjet: **2015 – 2019** Utilisation



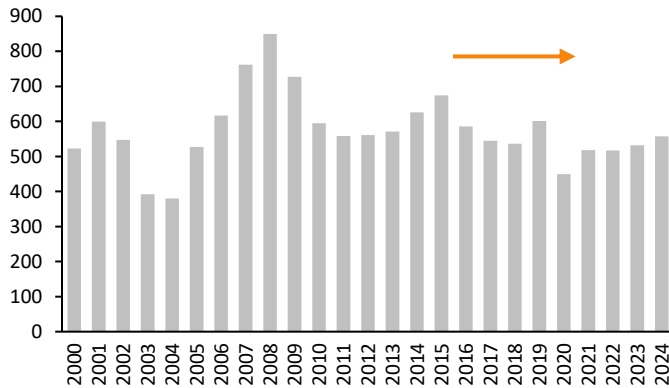
NetJets and Flexjet: 2022 – 2024 Utilisation



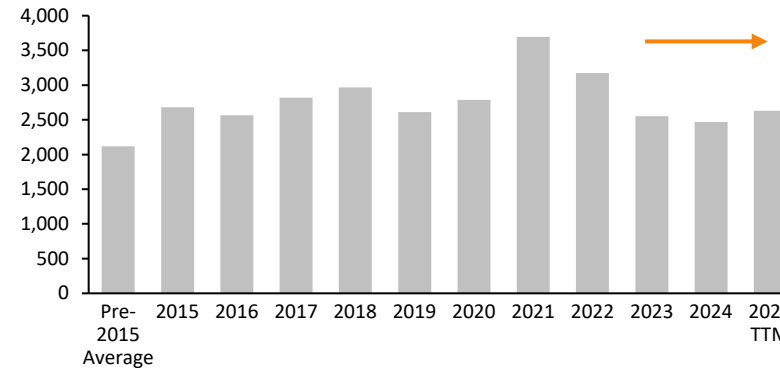
Across the board, industry indicators quite positive

The market has seen improvement across a range of supply and demand – utilisation most of all

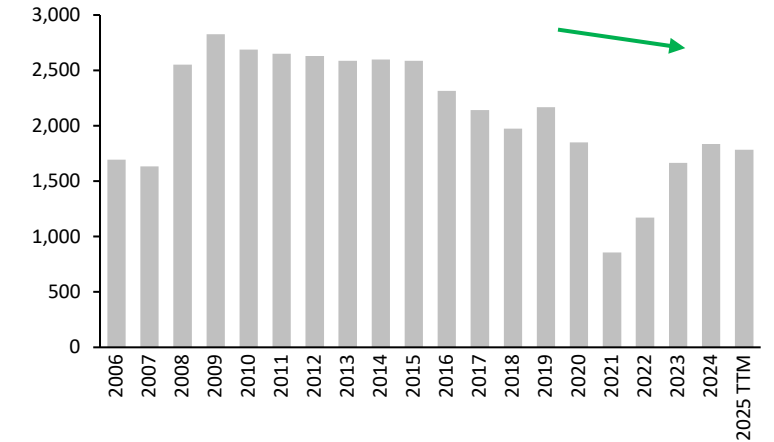
Bizjet deliveries (top 5)



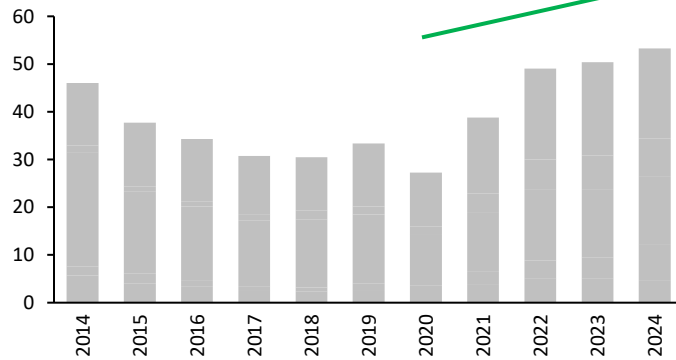
Bizjet transactions



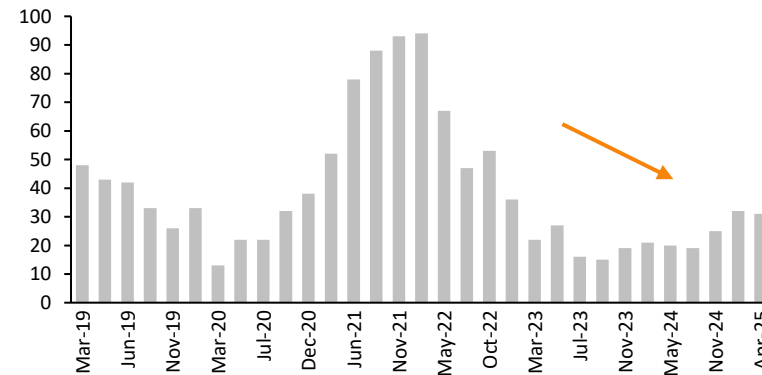
Aircraft for sale



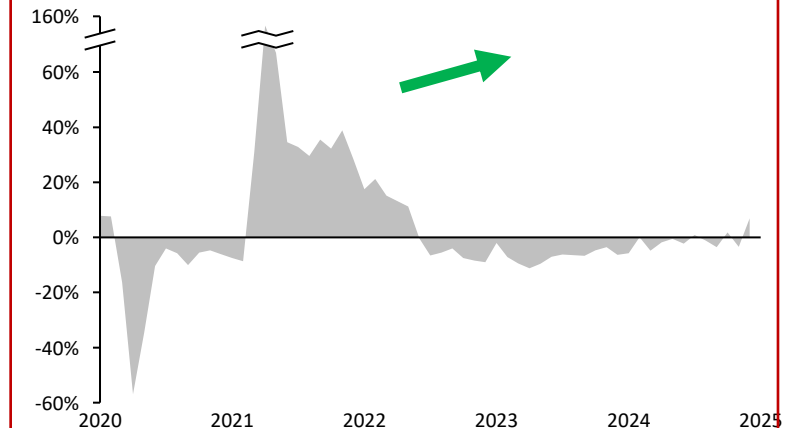
Order book value (\$bn)



Aircraft Pricing



Change in Bizjet Utilisation (R12M)



Summary of Historical and Forecast CAGRs (by Aircraft Segment)

Hours	2006 – 2019 CAGR*	2019 – 2024 CAGR*	2025 – 2030 CAGR	2030 – 2040 CAGR
Entry Level	-3.1%	-1.8%	-5.3%	-0.5%
Light	-2.2%	3.4%	2.1%	0.3%
Super Light	0.3%	3.4%	-1.2%	-0.5%
Very Light	56.6%	5.0%	-4.9%	0.1%
Midsized	-4.5%	-0.2%	-3.8%	3.8%
Super Midsized	6.0%	7.4%	4.7%	2.9%
Heavy	-1.0%	-0.6%	0.4%	-1.2%
Ultra Long Range	9.5%	6.8%	6.2%	3.6%
Total	0.3%	5.6%	2.1%	1.7%

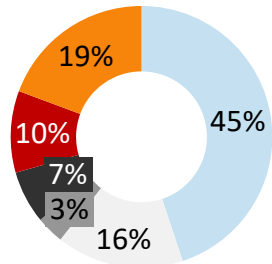
*Pre-2024 Hours CAGR is for US+Europe only, which represents a proxy for the global market

European market erosion since Ukraine war

Regional variance and impact of Ukraine War, particularly in large cabin demand (R/U = 10% in 2019)

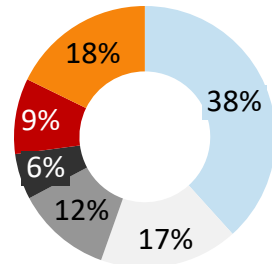
All bizjets

2025 YTD

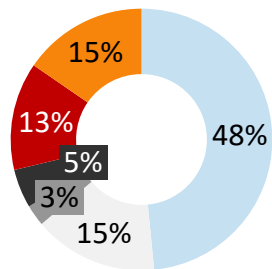


SMJ, ULR, Heavy

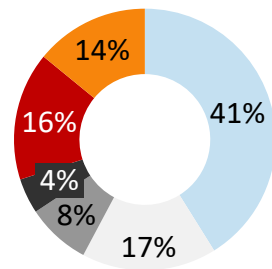
2025 YTD



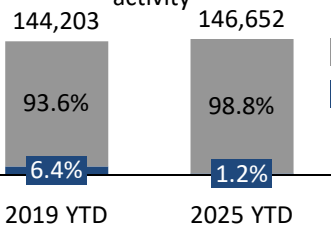
2019 YTD



2019 YTD



Europe Jan-Apr all bizjet activity



Europe Jan-Apr SMJ, ULR, Heavy activity

